Waterloo Morada Fire District

Wednesday, February 4th, 2026

Time: 7:00 pm, Location: 6925 E. Foppiano Lane, Stockton, CA 95212

AGENDA

1. **Call to Order – Roll Call**
2. **Notice of Meeting recorded**
3. **Pledge of Allegiance**
4. In the matter of Public Discussion: This time is provided to the public to address the Board of Directors on items not on the agenda. State law prohibits the Board of Directors from acting on these matters. Each person will be limited to no more than five minutes of discussion time and the total time allotted for discussion shall not exceed thirty minutes.

Discussion / Action Items

5. **Late Agenda Items:**

6. **Correspondence:**
   - 6.1 SJCCD Application: PA-2500269 (Z)
   - 6.2 SJCCD Application: PA -2500359 (Z)
   - 6.3 SJCCD Application: PA-2500357 (LA)

7. **Approval of Minutes:**
   - 7.1 Regular Board Meeting of January 7th, 2026. — Approval

8. **Financial Reports:**
   - 8.1 Unpaid Bills Detail Report and Requisition # — Approval
   - 8.2 Monthly Summary Report — Review

9. **Old Business:**
   - 9.1 Station 2 Training Gound — Discussion
   - 9.2 Station 2 Training Room — Discussion
   - 9.3 Bear Creek South Project – Annexation Update — Discussion
   - 9.4 Fire Impact Fee Nexus Study Proposals — Discussion/Action
   - 9.5 MSR-Joint Ad-Hoc Committee - Report Out — Discussion

10. **New Business:**
    - 10.1 Registrar of Voters: AB 1392: Request /Opt-Out Confidential Status for Elected Official

11. **Reports:**
    - 11.1 Member Reports:
    - 11.2 Chief Report:
    - 11.3 Finance Committee:

12. **Closed Session:**
    Public Comment on Closed Session

A "Closed" or "Executive" Session of the Fire District Board may be held as required for items as follows: personnel matters; labor negotiations; security matters; providing instructions to real property negotiators; legal counsel regarding pending litigation; and protection of records exempt from public disclosure. Closed session will be held at the Fire Station at 6925 E Foppiano Lane, and any announcements or discussion will be held at the same location following Closed Session, Reference California Government Section 54956.9 (d)

A. Anticipated Litigation, Significant exposure to litigation pursuant to paragraph (2) or (3) subdivision (d) of Section 54956.9 of Government Code: one potential case.

13. **Report from Closed Session**:

14. **Future Agenda Items/Meetings**
    14.1 Directors Open Discussion

15. **Adjournment:**

6.1

SAN JOAQUIN COUNTY
Community Development Department

Community Development Department

Planning · Building · Code Enforcement · Fire Prevention

Jennifer Jolley, Director

Eric Merlo, Assistant Director
Tim Burns, Code Enforcement Chief
Corinne King, Deputy Director of Planning
Jeff Niemeyer, Deputy Director of Building Inspection

APPLICATION REFERRAL:
Staff Review

Short Review Period:
2-week response time.

Project Planner: Jacob Pahule Phone: (209) 468-3124 Fax: (209) 468-3163 Email: jpahule@sjgov.org

The following project has been filed with this Department: **APPLICATION NUMBER: PA-2500269 (Z)**

PROPERTY OWNER: Kearneys Rentals, LLC
3811 Wilcox Rd
Stockton, CA 95206

APPLICANT: Precision Civil Engineering, Inc
1234 O Street
Fresno, CA 93721

PROJECT DESCRIPTION: A Zoning Compliance Review application to recognize the historical use of the property for Construction Services – Outdoor Storage, originally established under grading permit BP-0003546. The proposed project includes site improvements such as the installation of fencing, sidewalks, landscaping, and pavement to screen the outdoor storage area. The parcel has direct access to North Wilcox Road. The parcel is served by public water and storm, and an on-site septic system The parcel is not under Williamson Act contract.

The Property is zoned I-L (Limited Industrial) and the General Plan designation is I/L (Limited Industrial).

PROJECT LOCATION: The project site is on the west side of North Wilcox Road, 570 feet north of East Cherokee Road, Stockton. (APN/Address: 087-220-05 / 3811 Wilcox Road, Stockton) (Supervisorial District: 4)

ENVIRONMENTAL DETERMINATION: This is a ministerial application and is exempt from the California Environmental Quality Act (CEQA) pursuant to Section 15268.

APPLICATION REVIEW: Recommendations and/or comments on this project must be submitted to the Community Development Department (Phone: [209] 468-3124 or via email at jpahule@sjgov.org) no later than January 21, 2026. Recommendations and/or comments received after that date may not be considered in staff's analysis.

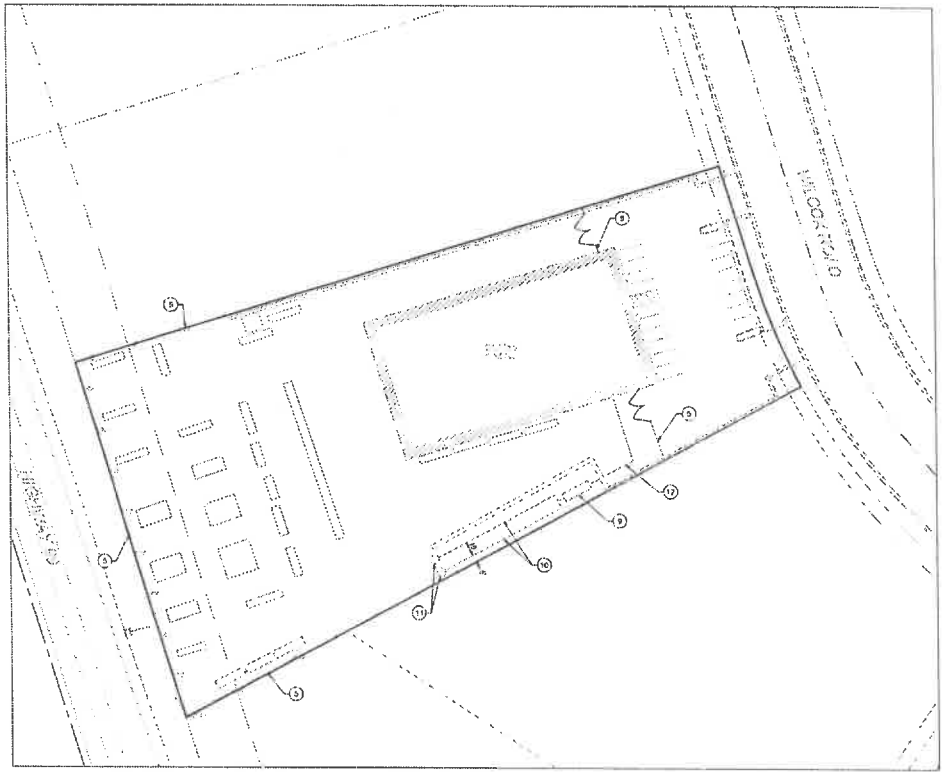
AGENCY REFERRALS MAILED ON: January 7, 2026

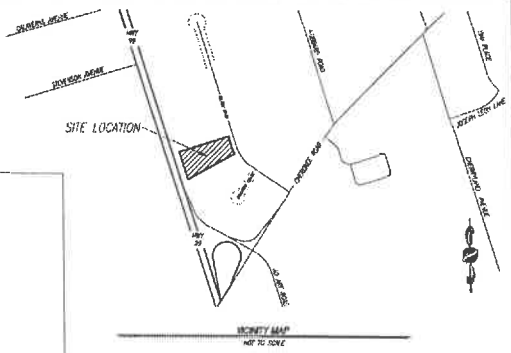
TO:

SJC Supervisor: District 4
SJC Building Division / Plan Check
SJC Environmental Health
SJC Fire Prevention Bureau
PG&E
SJC Public Works
SJC Sheriff Communications Director
Building Industry Association
SJC Assessor
Linden Unified School District
Waterloo-Morada Fire District
Builders Exchange
Carpenters Union

CONSTRUCTION NOTES:

1. PROPOSED 6" CONCRETE CURB PER CITY OF FRESNO STD. P-5
2. PROPOSED VALLEY GUTTER PER CITY OF FRESNO STD. P-10
3. PROPOSED DRIVE HANDICAP STALLS
4. PROPOSED ADA COMPLIANT RAMP AND TRUNCATED DOMES
5. EXISTING 6' CHAINLINK FENCE
6. PROPOSED 6' TUBULAR STEEL FENCE TO BE RELOCATED
7. PROPOSED 3' x 6' WHEEL STOP
8. PROPOSED EMPLOYEE PARKING STALLS
9. EXISTING 1,250 GALLON SEPTIC TANK
10. EXISTING 24"DIA. LATERAL LINE
11. EXISTING 36" DIA. 25' DEEP SEEPAGE PIT
12. EXISTING ABS SEWER PIPELINE
13. PROPOSED STREETLIGHT POLE PER PW STD P-1 AND 1-14
14. PROPOSED PARCEL TYPE 'D' STORM DRAIN INLET
15. PROPOSED DRIVE AC PAVING PER PW STD P-21
16. PROPOSED OFFSITE AC PAVING PER PW STD P-30

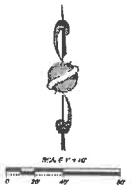




811
Know what's below.
Call before you dig.

LEGEND:

- EXISTING PROPERTY BOUNDARY
- EXISTING RIGHT-OF-WAY LINE
- EXISTING EASEMENT
- EXISTING EDGE OF TAR
- EXISTING ROAD CENTERLINE
- EXISTING CHAIN LINK FENCE
- PROPOSED PROPERTY LINE
- PROPOSED FENCE
- PROPOSED CONCRETE
- PROPOSED AC PAVING PER PW STD P-30
- PROPOSED TOP, ACCESS LANE PER PW STD P-21 AT MINIMUM
- PROPOSED LANDSCAPE AREA
- PROPOSED BUILDING
- PROPOSED CURB AND GUTTER TYP PW STD P-8
- PROPOSED CONCRETE SIDEWALK PER PW STD P-3
- AREA OF PROPERTY TO BE DEDICATED TO THE CITY OF FRESNO FOR PUBLIC STREET PURPOSES
- PROPOSED SANITARY SEWER PIPE
- PROPOSED STORM DRAIN PIPE
- PROPOSED WATER MAIN
- PROPOSED CONCENTRIC SANITARY SEWER MANHOLE
- PROPOSED ECCENTRIC SANITARY SEWER MANHOLE
- PROPOSED STORM DRAIN INLET
- PROPOSED STORM DRAIN OUTFALL STRUCTURE
- PROPOSED STORM DRAIN INLET
- PROPOSED WATER VALVE
- PROPOSED FIRE HYDRANT
- PROPOSED AIR RELEASE VALVE
- PROPOSED WATER BLOWOFF
- PROPOSED ELEVATION
- PROPOSED STREET LIGHT POLE
- EXISTING STREET LIGHT POLE
- EXISTING FIRE HYDRANT
- EXISTING PUMP POST
- EXISTING WATER VALVE
- EXISTING SIGN
- EXISTING STORM DRAIN MANHOLE
- EXISTING SANITARY SEWER MANHOLE
- EXISTING WATER BACKFLOW PREVENTER



PLANNING ● SURVEYING ● CIVIL ENGINEERING
1234 O STREET, FRESNO, CALIFORNIA 93721
TEL: 559-449-2700 FAX: 559-449-2715
WWW.PRECISIONENGINEERING.NET

PRECISION CIVIL ENGINEERING, INC.

PROJECT TITLE: APN 087-200-05
SHEET DESCRIPTION: SITE PLAN
CITY OF: STOCKTON
COUNTY OF: SAN JOAQUIN

PREPARED FOR:
STOCKTON PIPE & SUPPLY
3811 WILCOX ROAD
STOCKTON, CA
(209) 931-0500

REVISIONS

DESIGNED BY: SLS
CHECKED BY: JL
DATE: 4/21/2026

LICENSED LAND SURVEYOR
MATTHEW W. GILLESPIE
NO. 8562
6-30-26
STATE OF CALIFORNIA

SHEET NUMBER: 1 OF 1
JOB NUMBER: 24-206

6.2

SAN JOAQUIN COUNTY
Community Development Department

Community Development Department

Planning · Building · Code Enforcement · Fire Prevention

Jennifer Jolley, Director

Eric Merlo, Assistant Director
Tim Burns, Code Enforcement Chief
Corinne King, Deputy Director of Planning
Jeff Niemeyer, Deputy Director of Building Inspection

APPLICATION REFERRAL:
Staff Review

Short Review Period:
2-week response time.

Project Planner: Jessica Leal Phone: (209) 468-3140 Fax: (209) 468-3163 Email: jleal@sjgov.org

The following project has been filed with this Department: **APPLICATION NUMBER: PA-2500359 (Z)**

PROPERTY OWNER: James R. & Roberta D. Rohner TR
2490 Central Park Drive
Lodi, CA 95242

APPLICANT: Genesis Elite
3801 Wilmarth Rd.
Stockton, CA 95206

PROJECT DESCRIPTION: A Zoning Compliance Review application for a Change in Use to add a Small-Scale Recreation facility as an additional use to an existing commercial structure with multiple uses. The proposed use will occupy a 1,200 square foot unit in the existing commercial structure. The site has direct access onto Cherryland Avenue. The site is serviced by public services for water, sewer and storm water by public services. The property is not under a Williamson Act contract.

The Property is zoned C-G (General Commercial) and the General Plan designation is C/G (General Commercial).

PROJECT LOCATION: The project site is located on the northwest corner of Cherryland Avenue and State Route 88 in Stockton. (APN/Address: 087-100-65 / 2817 N. Cherryland Ave., Stockton) (Supervisorial District: 4)

ENVIRONMENTAL DETERMINATION: This is a ministerial application and is exempt from the California Environmental Quality Act (CEQA) pursuant to Section 15268.

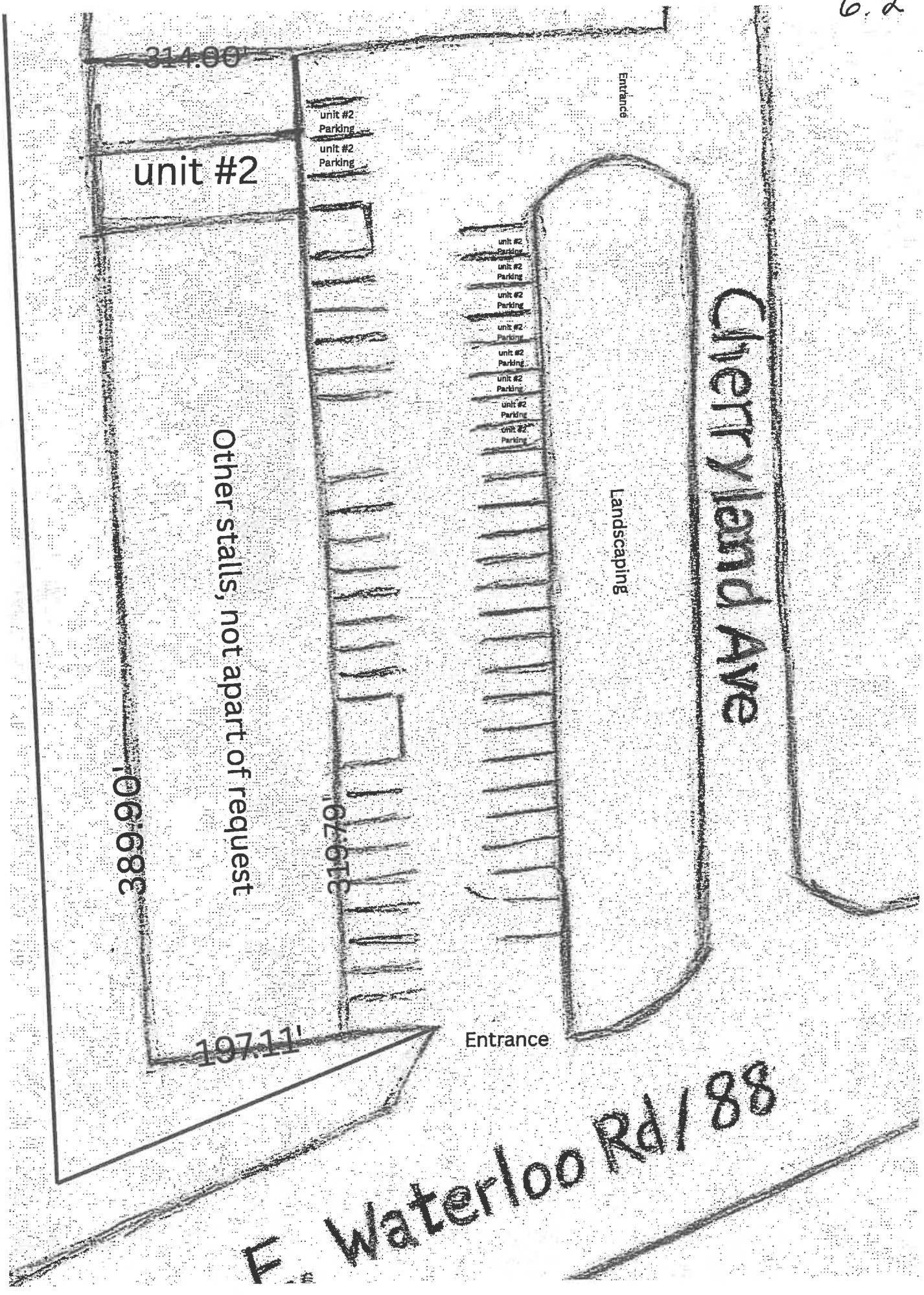
APPLICATION REVIEW: Recommendations and/or comments on this project must be submitted to the Community Development Department (Phone: [209] 468-3140 or via email at jleal@sjgov.org) no later than January 22, 2026. Recommendations and/or comments received after that date may not be considered in staff's analysis.

AGENCY REFERRALS MAILED ON: January 8, 2026

TO:

SJC Supervisor: District 4
SJC Assessor
SJC Building Division / Plan Check
SJC Environmental Health
SJC Fire Prevention Bureau
SJC Public Works
SJC Sheriff Communications Director
SJC Code Enforcement
Linden Unified School District
Waterloo-Marada Fire District
PG&E

6.2


314.00'
unit #2
unit #2 Parking
unit #2 Parking
unit #2 Parking
unit #2 Parking
unit #2 Parking
unit #2 Parking
unit #2 Parking
unit #2 Parking
unit #2 Parking
unit #2 Parking
unit #2 Parking
unit #2 Parking
Entrance
Cherryland Ave
Landscaping
Other stalls, not apart of request
389.90'
197.11'
Entrance
E. Waterloo Rd 188

6.3

SAN JOAQUIN COUNTY
Community Development Department

Community Development Department

Planning · Building · Code Enforcement · Fire Prevention

Jennifer Jolley, Director

Eric Merlo, Assistant Director
Tim Burns, Code Enforcement Chief
Corinne King, Deputy Director of Planning
Jeff Niemeyer, Deputy Director of Building Inspection

APPLICATION REFERRAL:
Staff Review

Short Review Period:
2-week response time.

Project Planner: Francisco Prado Phone: (209) 468-8359 Fax: (209) 468-3163 Email: fprado@sjgov.org

The following project has been filed with this Department: **APPLICATION NUMBER:** PA-2500357 (LA)

PROPERTY OWNER: Chelsea Chandler
P.O. Box 9041
Stockton, CA 95208

APPLICANT: Dillon and Murphy
P.O. Box 2180
Lodi, CA 95241

PROJECT DESCRIPTION: A Lot Line Adjustment application between two parcels. Parcel 1 to contain 35,300 square feet and Parcel 2 to contain 21,600 square feet. The parcels are accessed by North Hubbard Avenue and East Cherokee Road. Parcel 1 is served by on-site well and septic, and natural drainage. Parcel 2 is served by natural storm drainage, however, does not currently have well and septic. The parcels are not under Williamson Act contract.

The Property is zoned R-L (Low Density Residential) and the General Plan designation is R/L (Low Density Residential).

PROJECT LOCATION: The project site is on the east side of North Hubbard Avenue, 350 feet north of East Cherokee Lane, Stockton. (APN/Address: 087-070-14/ 3824 N Hubbard Ave, Stockton) (Supervisorial District: 4)

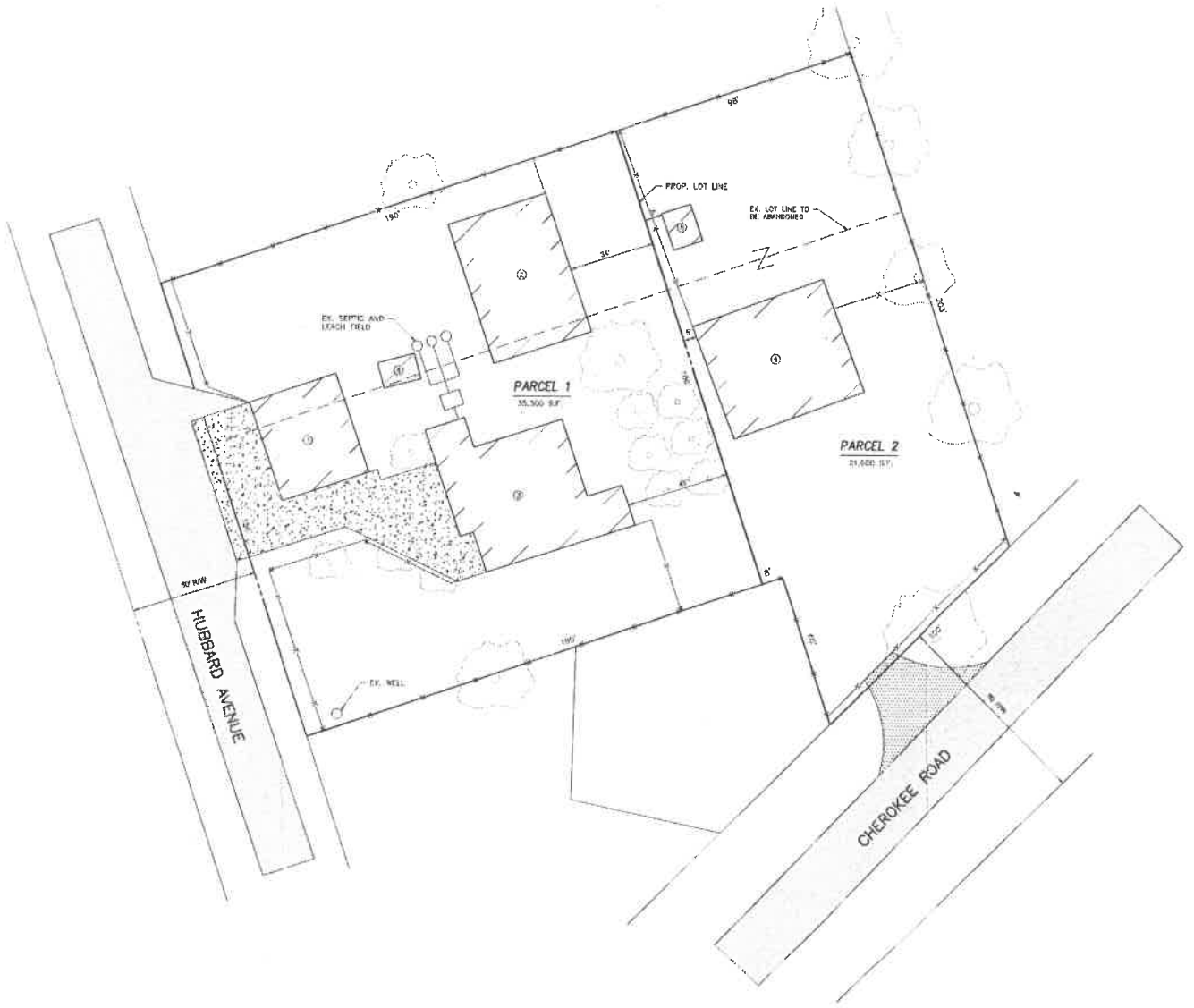
APPLICATION REVIEW: Recommendations and/or comments on this project must be submitted to the Community Development Department (Phone: [209] 468-8359 or via email at fprado@sjgov.org) no later than January 19, 2026. Recommendations and/or comments received after that date may not be considered in staff's analysis.

AGENCY REFERRALS MAILED ON: January 5, 2026
TO:

SJC Supervisor: District 4
SJC Building Division / Plan Check
SJC Environmental Health
SJC Fire Prevention Bureau
SJC Public Works
SJC Sheriff Communications Director
SJC Assessor
PG&E
Linden Unified School District
Waterloo-Morada Fire District
Stockton East Water District

SITE PLAN

OCTOBER, 2025



OWNERS

CHELSEA CHANDLER
P.O. BOX 9041
STOCKTON, CALIFORNIA 95208

ENGINEERING

DILLON & MURPHY C/O JOE MURPHY
P.O. BOX 2180
LODI, CA 95241
(209) 334-8813

NOTES

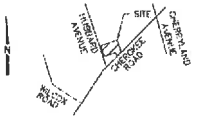
1. APN: 087-070-14
2. WATER: EXISTING WELL
3. SANITARY SEWER: EX. SEPTIC
4. STORM DRAINAGE: NATURAL DRAINAGE
5. GENERAL PLAN: R/L
6. ZONING: R-L
7. SITE ADDRESS: 3824 N HUBBARD AVENUE STOCKTON CALIFORNIA 95215
8. FLOOD ZONE: ZONE X, MAP NO. 06077C0480F 10/18/2009
9. DIMENSIONS ARE APPROXIMATE.
10. THERE ARE NO TREES PROPOSED TO BE REMOVED WITH THIS PROJECT.
11. THIS PROJECT SITE IS LOCATED APPROXIMATELY 0.88 MILES SOUTH OF THE CALAVERAS RIVER AND APPROXIMATELY 1 MILES NORTH OF THE STOCKTON DIVERTING CANAL

BUILDING NOTES:

1. EX. 1,400 S.F. BLDG. (40'X35') (GARAGE)
2. EX. 2,200 S.F. BLDG. (55'X40') (BUILDING)
3. EX. 2,500 S.F. BLDG (50'X50') (HOUSE)
4. EX. 2,475 S.F. BLDG. (55'X45') (BARN NO ANIMALS)
5. EX. 150 S.F. BLDG. (15'X10') (SHED)
6. EX. 150 S.F. BLDG (15'X10') (SHED)

LEGEND

EX.	EXISTING
PROP.	PROPOSED
R/W	RIGHT OF WAY
STD.	STANDARD
TYP.	TYPICAL
	EX. ASPHALT CONCRETE
	EX. CONC
	EX. GRAVEL
	EX. FENCE
	EX. TREE



VICINITY MAP
NOT TO SCALE

25124

6.3

Late Agenda Item: 6.4

SAN JOAQUIN COUNTY
Community Development Department

Community Development Department

Planning · Building · Code Enforcement · Fire Prevention

Jennifer Jolley, Director

Eric Merlo, Assistant Director
Tim Burns, Code Enforcement Chief
Corinne King, Deputy Director of Planning
Jeff Niemeyer, Deputy Director of Building Inspection

APPLICATION REFERRAL:
Staff Review

Short Review Period:
2-week response time.

Project Planner: Francisco Prado Phone: (209) 468-8359 Fax: (209) 468-3163 Email: fprado@sjgov.org

The following project has been filed with this Department: **APPLICATION NUMBER: PA-2500394 (Z)**

PROPERTY OWNER: Harvest Bible Church Inc
10088 N Hwy 99
Stockton, CA 95212

APPLICANT: Harvest Bible Church Inc
10088 N Hwy 99
Stockton, CA 95212

PROJECT DESCRIPTION: A Zoning Compliance Review application to increase the square footage at an existing religious assembly by less than 25% with the addition of a 3,000 square foot storage building. The parcel has direct access from N. State Route 99 E. Frontage Road. The parcel utilizes an onsite well and septic system, and a retention pond for storm water drainage. This parcel is not under Williamson Act contract.

The Property is zoned C-C (Community Commercial) and the General Plan designation is C/C (Community Commercial).

PROJECT LOCATION: The project site is on the east side of N. State Route 99 E. Frontage Road, 1,100 feet north of Ashley Lane, Stockton. (APN/Address: 086-070-47 / 10088 N St Rt 99 E Frontage Rd, Stockton) (Supervisorial District: 4)

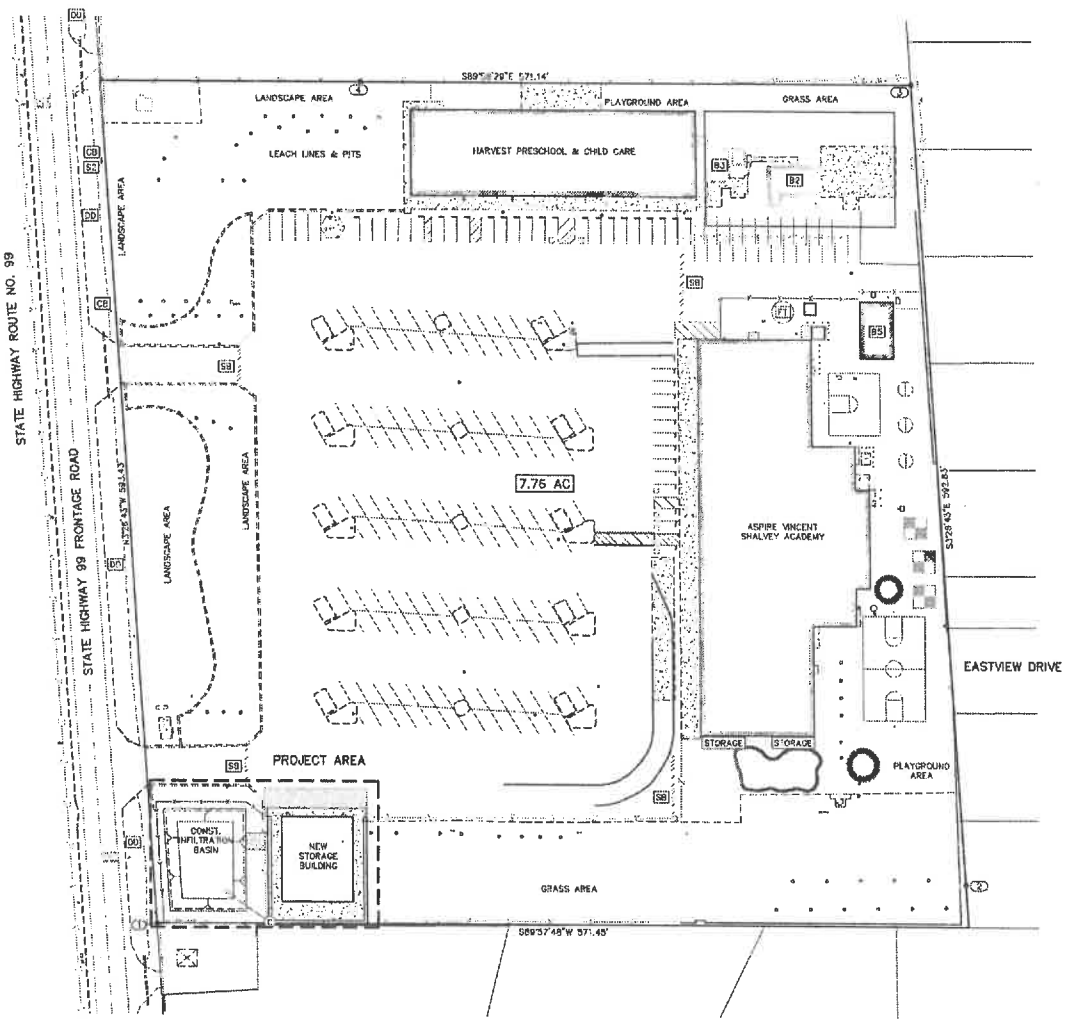
ENVIRONMENTAL DETERMINATION: This is a ministerial application and is exempt from the California Environmental Quality Act (CEQA) pursuant to Section 15268.

APPLICATION REVIEW: Recommendations and/or comments on this project must be submitted to the Community Development Department (Phone: [209] 468-8359 or via email at fprado@sjgov.org) no later than February 11, 2026. Recommendations and/or comments received after that date may not be considered in staff's analysis.

AGENCY REFERRALS MAILED ON: January 28, 2026

TO:

SJC Supervisor: District 4
SJC Building Division / Plan Check
SJC Environmental Health
SJC Fire Prevention Bureau
SJC Public Works
SJC Sheriff Communications Director
SJC Code Enforcement
San Joaquin Council of Governments
Lodi Unified School District
Waterloo-Morada Fire District
SEWD
PG&E



LEGEND

B1	DENOTES FIRE HOUSE
B2	DENOTES BUILDING
B3	DENOTES GARAGE STORAGE
B4	DENOTES STORAGE SHED
B5	DENOTES LIBRARY

FOUND MONUMENTS	
#	DESCRIPTIONS
1	FOUND 3/4" IRON PIPE PER R.S. 23-30
2	FOUND 3/4" IRON PIPE PER R.S. 8-120
3	FOUND 3/4" IRON PIPE PER R.S. 8-120
4	FOUND 3/4" IRON PIPE PER R.S. 9-96

SCALE 1"=40'

0 40 80

UNAUTHORIZED CHANGES AND USES:
THE ENGINEER PREPARING THESE PLANS WILL NOT BE RESPONSIBLE FOR, OR LIABLE FOR, UNAUTHORIZED CHANGES TO OR USES OF THESE PLANS. ALL CHANGES TO THE PLAN MUST BE IN WRITING AND MUST BE APPROVED BY THE PREPARER OF THESE PLANS.

REVISIONS			
NO.	DESCRIPTION	DATE	BY

WONG ENGINEERS, INC.
PLANNING ENGINEERING SURVEYING
4578 FEATHER RIVER DRIVE, SUITE A
STOCKTON, CALIFORNIA (209) 476-0011
R.C.E. 48717
DATE 8/29/2025 L.S. 7600

JOB NO.:	4212
DATE:	AUG 2025
SCALE:	AS SHOWN
DRAWN:	MS/CC
DESIGN:	WEI
CHECKED:	ZCW

10088 N. STATE ROUTE 99 E. FRONTAGE ROAD STOCKTON CALIFORNIA

SITE PLAN

SHEET C.3 OF ONE

FILE 4212

Lake Agenda: 6.4 ITEM

Waterloo Morada Fire District

Wednesday, January 7th, 2026
Location :6925 E. Foppiano Lane, Stockton, CA 95212
Board Minutes

1. **Call To Order 7:00 pm / Roll Call**
2. Notice of meeting recorded
   Present: Ryan Gresham, John Baker, Ralph Lucchetti and Ken Vogel
   Also Present: Chief Walder, Admin. Yolanda Palermo, and Battalion Chief Culbertson
   Absent: Clay Titus
3. **Pledge of Allegiance** led by Ryan Gresham
4. **In the Matter of Public Discussion**: This time is provided to the public to address the Board of Directors on items not on the agenda. State law prohibits the Board of Directors from acting on these matters. Each person will be limited to no more than five minutes of discussion time and the total time allotted for discussion shall not exceed thirty minutes.
5. **Late Agenda Items: Government Code Section 54954.2(b)2**
6. **Correspondence**
   6.1 SJCCD: PA-22500251 (MS) – Minor Subdivision Application, Location: northside of East Foppiano Lane, and west of north Solari Ranch Rd.

7. **Approval of Minutes:**
   7.1 Motion to approve Board meeting minutes from December 3rd, 2025, by John Baker Second: Ken Vogel. Motion approved: 4 Ayes /0 Noes/1 Absent: Clay Titus

8. **Financial Reports:**
   8.1 Motion to approve Unpaid Bills Detail Report by Vendor and Requisition #7, made by Ken Vogel Second: John Baker. Motion approved: 4Ayes/0 Noes/ 1 Absent: Clay Titus
   8.2 Monthly YTD Budget Review

9. **Old Business:**
   9.1 Station 2 Training Ground-No Report
   9.2 Station 2 Training Room-Chief played Video of the work Clay and John did in the past couple of days at Station 2, from leveling the ground and setting the classroom in place. Ken Vogel would like the community to be aware of the dedication from these two Board Members and recognize them with Resolution.
   9.3 Bear Creek South Project – Trevor Smith has come up against a land issue with an Indian tribe but believes this can be worked out.
   9.4 Fire Impact Fee Nexus Study – Fire Chief will bring back to Board next month.
   9.5 MSR-Joint Ad-Hoc Committee – Ryan Gresham reported that the district will work together with other Fire District Board Members on items that arise that effect all Districts. This meeting was to review Impact Fees and explore other options regarding fees and affordable housing.

10. **New Business:**
    10.1 Insurance Services Office (ISO) PPC Summary Report – Chief will bring more information once meeting with ISO Agent is complete.

11. Reports:

11.1 **Member Reports**:

11.2 **Chief Report:**

- Monthly Incident Report for November Calls 198, YTD 2441
  Homeless Related Calls: 18
- **Training**: Both New recruits are on shift, this was a 6-week academy, thank you to Captain Culbertson and Captain Ellsworth for their dedication and hard work. District is now at full staff
- **Apparatus/Equipment**:
- **Pub ED/Event:** Santa Cruise was a huge success; Shift attended the Waterloo School Winterfest and took part in the Morada Area Association Cart Parade.
- **Administration**: Chief Attended Supervisors' Christmas Open House on December 11th, County Fire Chiefs Meeting today, Yolanda worked with Auditor for the audit of 24/25, one day in office.

11.3 Finance Committee:

12. Closed Session: *NO CLOSED SESSION*

Public Comment on Closed Session

A "Closed" or "Executive" Session of the Fire District Board may be held as required for items as follows: personnel matters; labor negotiations; security matters; providing instructions to real property negotiators; legal counsel regarding pending litigation; and protection of records exempt from public disclosure. Closed session will be held at the Fire Station at 6925 E. Foppiano Lane, and any announcements of discussion will be held at the same location following Closed Session, Reference California Government Section 549566.9 (d)

A. Anticipated Litigation, Significant exposure to litigation pursuant to paragraph (2) or (3) subdivision (d) of Section 54956.9 of Government Code: one potential case.

13. Adjournment: 8:15 pm.

_____

Board of Director

2:22 PM
02/02/26

Waterloo Morada Rural County Fire Protection District
Unpaid Bills by Vendor
All Transactions

Type	Date	Num	Due Date	Open Balance
Akerland Technology Solutions				
Bill	2/2/2026	SLCGP Cyber Grant	2/2/2026	1,064.00
Bill	2/2/2026	Monthly Service	2/2/2026	610.00
Total Akerland Technology Solutions				1,674.00
AT&T - CALNET 3				
Bill	2/2/2026	9391062550	2/2/2026	144.45
Total AT&T - CALNET 3				144.45
AT&T Regular				
Bill	2/2/2026	20993104147139	2/2/2026	115.10
Total AT&T Regular				115.10
DeLage Landen Financial Services, Inc.				
Bill	2/2/2026	595531473-Copy Lease	2/2/2026	145.01
Total DeLage Landen Financial Services, Inc.				145.01
Diesel Performance, Inc.				
Bill	2/2/2026	BIT Inspect. 15-1	2/2/2026	5,163.17
Total Diesel Performance, Inc.		Full Engine & Transmission service, + Brakes and rotors		5,163.17
ESO Solutions,Inc				
Bill	2/2/2026	ESO-188013	2/2/2026	524.27
Bill	2/2/2026	188012	2/2/2026	461.44
Bill	2/2/2026	188009	2/2/2026	9,121.68
Total ESO Solutions,Inc				10,107.39
Firefighters of San Joaquin / Local 1243				
Bill	2/2/2026	January Dues	2/2/2026	969.36
Total Firefighters of San Joaquin / Local 1243				969.36
Hi-Tech Emergency Vehicle Service, Inc.				
Bill	2/2/2026	Inv. 183709 Class 1	2/2/2026	496.35
Total Hi-Tech Emergency Vehicle Service, Inc.		2- Pressure guages 2-1/2" & 4 1/2"		496.35
Honeywell Analytics,Inc				
Bill	2/2/2026	4426203788	2/2/2026	1,412.50
Total Honeywell Analytics,Inc				1,412.50
Hunt & Sons, Inc				
Bill	2/2/2026	950295- Station 2	2/2/2026	431.02
Bill	2/2/2026	930801 Station 2	2/2/2026	502.34
Bill	2/2/2026	935648 Station 2	2/2/2026	590.07
Bill	2/2/2026	930802 Station 1	2/2/2026	820.49
Bill	2/2/2026	935653 Station 1	2/2/2026	567.10
Bill	2/2/2026	950301 Station 1	2/2/2026	642.90
Total Hunt & Sons, Inc				3,553.92
Joint Radio User Group				
Bill	2/2/2026	Inv. 3766 December	2/2/2026	5,046.14
Total Joint Radio User Group				5,046.14
L.N. Curtis & Sons				
Bill	2/2/2026	1025845 SCBA	2/2/2026	643.67
Bill	2/2/2026	1027489 Turnouts	2/2/2026	4,095.41
Total L.N. Curtis & Sons				4,739.08
Life-Assist, Inc.				
Bill	2/2/2026	2049856 EMS Supplies	2/2/2026	458.37
Total Life-Assist, Inc.				458.37
Mission Linen Supply				
Bill	2/2/2026	Station 1	2/2/2026	102.92
Bill	2/2/2026	Station 2	2/2/2026	237.25
Total Mission Linen Supply				340.17

2:22 PM
02/02/26

Waterloo Morada Rural County Fire Protection District
Unpaid Bills by Vendor
All Transactions

Type	Date	Num	Due Date	Open Balance
Pacific Records Management				
Bill	2/2/2026	In.v 1172111	2/2/2026	45.00
Total Pacific Records Management				45.00
Scott's PPE Recon, Inc				
Bill	2/2/2026	40501 - PPE Repairs	2/2/2026	86.00
Total Scott's PPE Recon, Inc				86.00
Terminix International				
Bill	2/2/2026	5892210	2/2/2026	147.00
Total Terminix International				147.00
U.S. Bank Corporate Payment System				
Bill	2/2/2026		2/2/2026	8,760.39
Total U.S. Bank Corporate Payment System				8,760.39
William L. Adams PC				
Bill	2/2/2026	810 LAFCO Act	2/2/2026	714.00
Total William L. Adams PC				714.00
WMFF Association				
Bill	2/2/2026	January Assn Dues	2/2/2026	460.00
Total WMFF Association				460.00
TOTAL				**44,577.40**

8.1

CAL CARD - Credit Card Charges on 1/22/2026 Statement

Annual Contract	$	1,008.03
Meeting	$	1,872.09
Office Supplies	$	42.00
PPE	$	4,482.49
Tools/Equipment	$	500.23
Station Supplies	$	224.49
Vehicle Maintenance/Repairs	$	226.50
Fuel	$	16.12
Fire Prevention	$	388.44
Total Charges Due	**$**	**8,760.39**

A/P Prior to Meeting

8.1

Waterloo Morada Rural County Fire Protection District

2/2/2026 2:33 PM

Register: Unrestricted-Undesignated:101 · F & M Checking-General

From 01/08/2026 through 02/02/2026

Sorted by: Date, Type, Number/Ref

Date	Number	Payee	Account	Memo	Payment	C	Deposit	Balance
01/08/2026	9478	Pacific Gas & Electri...	2000 · *Accounts Paya...	0128534731-4	689.18			129,951.89
01/13/2026	9479	AT and T Mobility	2000 · *Accounts Paya...	Acct. 2873578...	761.73			129,190.16
01/13/2026	9480	California Waste Rec...	2000 · *Accounts Paya...	01-4746 3	301.98			128,888.18
01/13/2026	9481	California Waste Rec...	2000 · *Accounts Paya...	01-0040982	282.55			128,605.63
01/13/2026	9482	Pathian Administrators	2000 · *Accounts Paya...	210121	331.03			128,274.60
01/15/2026	9483	Rock Solid Creations	2000 · *Accounts Paya...	Lettering for E-...	2,996.63			125,277.97
01/21/2026	9484	Humana Insurance Co.	2000 · *Accounts Paya...	410398-001	2,813.98			122,463.99
01/21/2026	9485	Terminix International	2000 · *Accounts Paya...	566259 / 648357	147.00			122,316.99
01/28/2026	9486	Pacific Gas & Electri...	2000 · *Accounts Paya...	8928861230-5	3,362.36			118,954.63
01/28/2026	9487	San Joaquin Co Com...	2000 · *Accounts Paya...	Permit Number...	1,531.86			117,422.77

0.*

0.*

689.18+
761.73+
301.98+
282.55+
331.03+
2,996.63+
2,813.98+
147.00+
3,362.36+
1,531.86+

010

13,218.30*

AD HOC PAYMENT REQUEST

DATE OF REQUEST: 2/4/26

REQUESTING AGENCY: Waterloo Morada Fire District

REQUESTOR'S CONTACT INFO: ypalermo@wmfire.org

PAYEE NAME: Waterloo Morada Fire District
ADDRESS: 6925 E. Foppiano Lane
CITY, STATE, ZIP: Stockton, CA 95212

PAYMENT TYPE: Check / Money Order
HANDLING CODE: Waterloo Morada Fire

MEMO (Prints on Check): Requisition # 8

ADDITIONAL NOTES FOR PROCESSOR:

EXT. REFERENCE (Account or Invoice #):

	ITEM DESCRIPTION	SPEND CATEGORY	TOTAL AMOUNT REQUESTED	LINE MEMO	FUND	COST CENTER
1	January Expenditures	62348SC - Agency Fund Disbursement	57,795.70		4232FD Waterloo-Morada Rural Fire	40237CC Waterloo - Morada Rural Fire
2						
3						
4						
5						
6						
7						
8						
9						
10						
			57,795.70			

MANDATORY: * ATTACH ORIGINAL INVOICE *

Claim examined and approved pursuant to GOV. Code Sec. 29741
JEFFERY M. WOLTKAMP, CPA
County Auditor-Controller

AUTHORIZED SIGNATURE: Eric Walder - Fire Chief

Date: 2/4/2026

by: _____
Deputy

BUDGET YEAR LEFT		40.82%			Todays Date		2/2/2026	
GENERAL REVENUE ACCOUNTS		2025/2026 Budget Amount	24/25 Revenue Rec'd	Revenue Rec'd July-Dec	Revenue Rec'd Jan-June	Total Revenue Rec'd to date	Estimated Revenue to be received	% of Revenue Received
4100100010	PROPERTY TAX-SECURED	$2,271,836	$12,921	$1,238,175		$1,238,175	$1,033,661	54.50%
4100200070	PROPERTY TAX-SECURED-SB813	$85,000	$4,312	$35,836		$35,836	$49,164	42.16%
4101000000	PROPERTY TAX-UNSECURED	$134,542	$728	$142,480		$142,480	-$7,938	105.90%
4101000007	PROPERTY TAX-UNSECURED-SB813	$3,600	$439.42	$2,297.00		$2,297	$1,303	63.81%
4101000020	PROPERTY TAX-SB813-PRIOR	$251	$367			$0	$251	0.00%
4101000030	PROPERTY TAX-UNSECURED-PRIOR	$2,547	$3,848			$0	$2,547	0.00%
4505500000	ST-HOMEOWNER PROPERTY TAX	$6,678		$1,757		$1,757	$4,921	26.31%
4605110000	SPECIAL ASSESSMENTS-1986	$891,630	$8,511	$468,708		$468,708	$422,922	52.57%
56702	SPECIAL ASSESSMENTS-2019 (Measure N)	$1,731,284	$12,263	$909,372		$909,372	$821,912	52.53%
	SLCGP Cyber Security Grant	$64,796				$0	$64,796	0.00%
	SAFER GRANT REVENUES	$264,937		$68,644	$196,293	$264,937	$0	100.00%
	PROP 172 REVENUE	$93,623		$93,623		$93,623	$0	100.00%
	EMPLOYEE DEDUCTION (Association Dues)	$18,582				$0	$18,582	0.00%
	CJAC REIMBRUSEMENT	$15,500				$0	$15,500	0.00%
	OTHER REALIZED REVENUE FROM PRIOR YEARS		$50,234				$50,234	
	TOTAL GENERAL REVENUES	$5,584,806	$93,623					
Total Revenue Rec'd to Date $				$2,867,269	$196,293	$3,063,562	$2,393,539	

2025/2026 RESTRICTED REVENUE ACCOUNTS (Estimated)		2025/2026 Budget Amount	24/25 Revenue Rec'd	Revenue Rec'd July-Dec	Revenue Rec'd Jan-June	Total Revenue Rec'd to date	Estimated Revenue to be received	% of Revenue Received
	SJC -CAPITAL OUTLAY FUND/MITIGATION	$6,000		$5,140		$5,140	$860	85.67%
	ESTIMATED OES Reimbursement Minus OT	$150,000	$15,294		$125,073	$125,073	$24,927	83.38%
	Prevention Fees	$50,000		$30,246		$30,246	$19,754	60.49%
	Fire Recovery Fees	$9,000		$6,559		$6,559	$2,441	72.88%
	TOTAL ESTIMATED RESTRICTED REVENUE	$215,000		$41,946	$125,073			
Total Revenue Rec'd to Date $					$167,018.70			

EXPENDITURES- Personnel		2025/26 Budget Amount	2025/26 Restricted Budget/Operating Reserve	Total Budget	Expense Paid to Date	Remaining Budget to Date	% of Budget Remaining
510	SALARIES - REGULAR/A13-15, A2Q	$1,837,270		$1,837,270	$948,129	$889,141	48.39%
512	SALARIES - OVERTIME- FLSA-ATO	$396,392		$396,392	$352,836	$43,556	10.99%
515	SALARIES - EXTRA HELP - PART TIME	$55,981		$55,981	$31,330	$24,651	44.03%
SJCERA	RETIREMENT - EMPLOYER SHARE	$1,687,045		$1,687,045	$853,423	$833,622	49.41%
SJCO	SALARIES MEDICARE	$39,000		$39,000	$16,513	$22,487	57.66%
SJCO	SOCIAL SECURITY - EXTRA HELP - OASDI	$3,471		$3,471	$1,447	$2,024	58.31%
SJCO	MEDICARE EXTRA HELP	$812		$812	$338	$473	58.31%
SJCO	OTHER EMPLOYEE BENEFIT - UNIFORMS-CLASS A	$22,000		$22,000	$22,000	$0	0.00%
SJCO	EMPLOYEE BENEFIT UNION DUES AND ASSN.DUES	$18,582		$18,582	-$1,429	$20,011	107.69%
530	INSURANCE - MEDICAL-VISION-OPT OUT	$385,944		$385,944	$190,076	$195,868	50.75%
532	INSURANCE - DENTAL	$14,605		$14,605	$8,726	$5,879	40.25%
535	INSURANCE - WORKER'S COMP	$288,335		$288,335	$199,845	$88,490	30.69%
536	DIRECTORS FEES	$4,500		$4,500	$1,350	$3,150	70.00%
6010100000	UNEMPLOYMENT COMP INSURANCE	$1,000		$1,000	$0	$1,000	100.00%
533	SICK LEAVE /POST RETIREMENT						
TOTAL PERSONNEL		$4,754,937		$4,754,937	$2,624,585	$2,130,351	44.80%

VEHICLE & EQUIPMENT		2025/26 Budget Amount	2025/26 Restricted Budget/Operating Reserve	Total Budget	Expense Paid to Date	Remaining Budget to Date	% of Budget Remaining
541	APPARATUS REPLACEMENT PROGRAM/PAYMENT	$100,000	$140,804	$240,804	$141,893.19	$98,911	41.08%
542	FUEL	$62,916	$2,084	$65,000	$29,879.82	$35,120	54.03%
546	FF TOOLS/EXTRICATION EQUIPT/GAS EQUIPT	$5,450		$5,450	$4,378.97	$1,071	19.65%
547	RADIOS	$3,500		$3,500	$3,708.45	-$208	-5.96%
549	SCBA	$14,100		$14,100	$4,416.70	$9,683	68.68%
550	HOSE & NOZZLES	$750		$750	$0.00	$750	100.00%

552	EQUIPT ANNUAL MAINTENANCE	$6,400		$6,400	$0.00	$6,400	100.00%
553	VEHICLE MAINTENANCE	$10,000	$70,000.00	$80,000	$47,907.23	$32,093	40.12%
TOTAL VEHICLE & MAINTENANCE		$203,116	$212,888	$416,004	$232,184	$312,584	75.14%

BUILDINGS & GROUNDS		GENERAL	2025/26Restricted Budget/Operating Reserve	Total Budget	Expense Paid to Date	Remaining Budget to Date	% of Budget Remaining
561	BUILDING MAINTENANCE	$27,121	$1,029	$28,150	$20,031	$8,119	28.84%
562	REPAIR OFFICE/LIVING QUARTERS	$2,500		$2,500	$0	$2,500	100.00%
564	FURNITURE	$2,500		$2,500	$655	$1,845	73.80%
569	BUILDING & GROUND CONTINGENCIES	$1,500		$1,500	$0	$1,500	100.00%
570	STATION 2 PAYMENTS & TRAINING GROUNDS		$300,000	$300,000	$70,931	$229,069	76.36%
TOTAL BUILDINGS & GROUNDS		$33,621	$301,029	$334,650	$91,618	$243,032	72.62%

SUPPLIES		GENERAL	2025/26 Restricted Budget/Operating Reserve	Total Budget	Expense Paid to Date	Remaining Budget to Date	% of Budget Remaining
601	OFFICE EQUIPMENT	$1,500		$1,500	$172	$1,328	88.51%
602	COMPUTER EQUIPMENT	$63,421		$63,421	$40,610	$22,811	35.97%
603	ANNUAL CONTRACT SERVICES	$40,759		$40,759	$31,225	$9,534	23.39%
606	OFFICE SUPPLIES	$4,000		$4,000	$1,130	$2,870	71.76%
607	POSTAGE	$1,580		$1,580	$459	$1,121	70.94%
608	STATION SUPPLIES-CLEAN/MAINT	$7,000		$7,000	$2,183	$4,817	68.82%
616	CLOTHING - SAFETY/BOOTS	$0	$47,000	$47,000	$12,350	$34,650	73.72%
618	MEDICAL SUPPLIES	$17,250		$17,250	$5,825	$11,425	66.23%
633	MEETING/TRAVEL SUPPLIES	$16,200	$1,500	$17,700	$7,676	$10,024	56.64%
635	FIREFIGHTING FOAM	$6,000		$6,000	$3,272	$2,728	45.47%
636	SUPPLIES - CONTINGENCIES	$1,000		$1,000	$0	$1,000	100.00%
TOTAL SUPPLIES		$158,710	$48,500	$207,210	$104,900	$102,310	49.37%

650	SERVICES	GENERAL	2025/26 Restricted Budget/Operating Reserve	Total Budget	Expense Paid to Date	Remaining Budget to Date	% of Budget Remaining
625	UTILITIES - ELEC/ GAS/ WATER/GARBAGE/TEL-INT	$64,600		$64,600	$31,520	$33,080	51.21%
652	INSURANCE - CASUALTY	$85,678		$85,678	$85,678	$0	0.00%
654	SJ CO. AUDITOR - PAYROLL	$5,500		$5,500	$0	$5,500	100.00%
655	ANNUAL AUDIT	$18,800		$18,800	$500	$18,300	97.34%
656	SJ CO. TAX ADMINISTRATION CHARGE	$38,000		$38,000	$16,856	$21,144	55.64%
656-1	SJ CO. AUDITOR DIRECT ASSESSMENT CHARGE	$28,000		$28,000	$23,099	$4,901	17.51%
657	DISPATCHING	$80,000		$80,000	$51,423	$28,577	35.72%
658	COMPUTER SUPPORT	$33,795		$33,795	$25,004	$8,791	26.01%
665	PHYSICAL EXAMS/EMT RECERT	$17,100		$17,100	$2,931	$14,169	82.86%
670	FIRE PREVENTION/PUBLIC EDUCATION		$5,900	$5,900	$0	$5,900	100.00%
675	EMPLOYEE TRAINING	$10,529	$21,653	$32,182	$6,697	$25,485	79.19%
676	ELECTIONS	$500		$500	$0	$500	100.00%
677	PROFESSIONAL	$23,000		$23,000	$4,434	$18,566	80.72%
678	ATTORNEY'S FEES	$10,000		$10,000	$7,671	$2,329	23.29%
679	PUBLICATIONS & LEGAL NOTICES	$250		$250	$0	$250	100.00%
679-1	CONFERENCE/MEMBERSHIPS	$16,475		$16,475	$6,005	$10,470	63.55%
680	EMPLOYEE MILEAGE REIMBURSEMENT	$500		$500	$0	$500	100.00%
690	SERVICES CONTINGENCIES	$1,500		$1,500	$0	$1,500	100.00%
TOTAL SERVICES		$434,227	$27,553	$461,780	$261,818	$199,962	43.30%
	TOTAL EXPENDITURES	$5,584,611	$589,970	$6,174,581	$3,315,106	$2,988,239	48.40%

	BALANCE SHEET	LAST MONTH	CURRENT	CHANGE
100	SJ COUNTY - GENERAL ACCOUNT	$89,134	$148,974	$59,840
101	F&M GENERAL OPERATING FUNDS	$130,640	$72,846	-$57,794
103	SJ COUNTY OPERATING RESERVE (Mitigation Fees)	$17,158	$17,158	$0

106	**F&M OPERATING RESERVE FUNDS**	$487,193	**$482,618**	-$4,575

	LONG TERM LIABILITY	BEG. BALANCE	LIABILITY PAID	BALANCE	PAYOFF DATE
	STATION 2 PROPERTY	$536,250	$275,933	$260,317	06/05/2030
	2018 TYPE 1 (HI TECH)	**$626,281**	**$626,281**	**$0**	**11/15/2023**
	2018 TYPE 3 (BME)	**$377,170**	**$377,170**	**$0**	**03/01/2024**
	2020 TYPE 1 (E-2)	$694,818	$579,015	$115,803	10/25/2026
	SJCERA SICK LEAVE BANK	$230,000	$110,000	$120,000	

	Other Misc. Revenue Received	July-Dec	Jan-June	Total Received
	SJC General Acct. Interest	$1,203		$1,203
	SJC Capitol Outlay Interest	$265		$265
	Total	**$1,468.00**		**$1,468**

Ridgeline
MUNICIPAL STRATEGIES

December 4, 2025

Chief Eric Walder
Waterloo Morada Fire District
6925 E Foppiano Lane
Stockton, CA 95212

Dear Chief Walder,

Ridgeline Municipal Strategies, LLC is pleased to submit this proposal to prepare the Fire Protection Fee Nexus Study for the Waterloo Morada Fire District.

Ridgeline is a financial consulting and municipal advisory firm assisting fire departments with financial planning and financing.

Our team has 30+ years of combined experience in addressing financing needs of California's communities. We have completed over 70 financial consulting assignments, including fire impact fee studies and user rate studies, facility financing plans, and fiscal analysis and over 150 municipal financings that raised approximately $1 billion in proceeds.

We look forward to working with you to ensure that the costs of providing fire protection services to your community are fully understood, documented, and properly funded.

You can reach me at (916) 250-1590 and dsemenov@ridgelinemuni.com.

RIDGELINE MUNICIPAL STRATEGIES, LLC

Dmitry Semenov
Principal

Ridgeline
MUNICIPAL STRATEGIES

Proposal to Prepare Fire Protection Fee Nexus Study

Submitted to:

Waterloo Morada Fire District

RIDGELINE MUNICIPAL STRATEGIES, LLC
PROPOSAL TO PREPARE FIRE PROTECTION FEE NEXUS STUDY
for the
WATERLOO MORADA FIRE DISTRICT

PROJECT BACKGROUND

The Waterloo Morada Fire District ("District") is looking to update its Fire Protection Fee ("Impact Fee") to ensure continued fiscal health of the fire protection services and to appropriately mitigate the financial impacts of new development on the District's operations (the "Project").

The District serves areas within the jurisdiction of the County of San Joaquin ("County"). To implement the Impact Fee, the District will need to prepare and approve a nexus study, but the ultimate approval lies with the County.

The Impact Fee nexus study needs to meet the following criteria:

- Establish legally compliant development impact fee rates for fire protection facilities and equipment
- Ensure fees are based on sound methodology and current cost data
- Create a fee structure that is fair, proportionate, and legally defensible
- Provide documentation that meets California Government Code requirements

The California Mitigation Fee Act (Government Code Section 66000 *et seq.*) ("Act") sets forth the rules and requirements for development impact fees in California. Development impact fees are one-time charges imposed as a condition of approval on new development projects to pay for infrastructure and capital facilities needed for such development. Before imposing development impact fees, local agencies must demonstrate a reasonable relationship—commonly called the 'nexus'—between the fees and the impact of the new project on improvements and facilities that will be funded by the fees.

Each local agency that imposes a fee must:

- Identify the purpose of the fee;
- Identify how the fee is to be used;
- Demonstrate that a reasonable relationship exists between the fee's use and the type of development project on which the fee is imposed;

- Demonstrate that a reasonable relationship exists between the need for the public facility and the type of development project on which the fee is imposed; and,
- Demonstrate a reasonable relationship between the amount of the fee and the cost of public facility or portion of the public facility attributable to the development on which the fee is imposed.

RIDGELINE APPROACH

As the District does not have the authority to impose Impact Fees, it needs to work with the County to implement the Impact Fee. Our proposal includes preparation of fee adoption ordinance and resolution materials, public hearing presentations for the District and the County meetings.

Consistently with the requirements of the Act, Ridgeline will work with the District to understand current land uses and population base, recent development activity, as well as the anticipated new development patterns, quantify the impacts of such new development on the District's facilities, and calculate the appropriate Impact Fee.

The Scope of Services for the Project is provided below. **Our work does not include legal, engineering and architectural design, and cost estimating services, and the District may need to obtain additional consultations in those areas. Additionally, the District will be responsible for assessing its fire protection infrastructure capacity and determining any deficiencies.**

The following information will need to be provided by the District:

- Information about existing land uses, recent development patterns, as well as proposed and anticipated new development within the District.
- Detailed inventory of existing facilities, vehicles, and equipment.
- Capital improvements programs, facility master plans, level of services studies and policies, to the extent available.
- Cost estimates for land acquisition, design, development, and construction for new facilities and for new apparatus and equipment that will be required to serve new development within the District.
- Detailed new development information for the last five years.
- Call data.
- Any other information that the District feels is helpful in developing the Impact Fee program.

The District will also be responsible for coordinating communication with the County.

The Nexus Study will incorporate the requirements of AB 1600, AB 602, and AB 516.

SCOPE OF SERVICES

To prepare the Nexus Study, Ridgeline proposes the following Scope of Services. Given the current situation with the fire impact fees in the County, the Scope of Services is separated into Base Tasks, which constitute the work related to the Nexus Study and the associated public hearings required for its adoption, and Additional Tasks, which include additional work and in-person meetings with the BIA and County staff and Board that may be necessary for the adoption of the Impact Fee.

Base Tasks

Task 1.1: Project Initiation, Data Collection, Kick-Off Meeting

To initiate the Project, Ridgeline will collect appropriate data and review documents and information provided by the District (see above).

We will then meet with the District staff in person to discuss the Project, establish the schedule, work process, and deliverables, and clarify data and objectives. The meeting should include representatives of the County to ensure their awareness of the Nexus Study process and to solicit their input.

Working with the District, Ridgeline will identify appropriate land use categories and unit types.

Task 1.2: Development Data Analysis and Projections

Ridgeline will extract relevant data from the information provided by the District and gathered from other sources and prepare a summary of existing land uses and development projections for the District.

In developing the development baseline, Ridgeline relies on parcel data sets developed and maintained by counties. We often find such data sets to require significant additional clean-up and research, and our budget covers this work.

Task 1.3: Facility Needs Analysis

Ridgeline will review the existing facilities and equipment inventory, capital improvement programs and facility master plans, level of service policies, and other documents and work with the District to identify facility and equipment additions, replacements, and upgrades that will be necessary to accommodate the anticipated new development.

Cost data collected and provided by the District will be used to develop cost allocation estimates applicable to new development.

Task 1.4: Impact Fee Calculation

Ridgeline will use the data collected and developed in the prior tasks to prepare the Impact Fee analysis. The Impact Fee will be calculated for each applicable land use category. For each category, appropriate units for service demand calculation will be identified. We will then develop the fee estimate for each unit and prepare the fee schedule. If necessary, separate fee schedules will be generated for the City and the County areas of the District.

The Impact Fee will then be combined with the development projections to generate a range of possible fee revenues for the District.

Task 1.5: Fee Comparison

Ridgeline will perform a survey of fire impact fees charged by other agencies in Northern California. For the survey, we will review public data and contact agency staff to obtain additional information about their fees, as necessary.

Task 1.6: Report Preparation

Based on the work completed under the prior tasks, Ridgeline will develop a draft Nexus Study report.

The report will document the data, approach, and methodology for the Impact Fee calculations, as well as the nexus between the new development impacts and the proposed fees.

The following sections are typically included in a Nexus Study report:

- Executive Summary, including the proposed fee schedule and fee increase information;
- Legal requirements for impact fee implementation;
- Land use and study area summary and development projections;
- Fire service demand projections and impact allocation to new development;
- Nexus documentation;
- Impact fee methodology and calculation; and
- Impact fee implementation recommendations and process, program management, administration, and reporting requirements.

The draft report will be delivered to the District and a virtual meeting will be held to present findings and discuss the Impact Fee implementation process with the staff. Feedback will be gathered to prepare the final report.

Task 1.7: Public Hearings

The final report will be presented at the public hearings at the District's Board and the County Board of Supervisors meetings.

For the fee adoption process, the District's Board will review the report, provide comments, and accept the final report. After that, the report will be presented to the County Board of Supervisors.

The base budget covers Ridgeline's in-person presentations at two public hearings (one for the District and one for the County).

Ridgeline will provide recommended fee adoption ordinance / resolution and staff report language to the District and the County.

Task 1.8: Implementation Assistance

Once the Impact Fee has been approved, Ridgeline will hold a virtual training session for the District staff on the implementation and management of the Impact Fee program.

Additional Tasks

We have identified the following potential tasks that may require an expanded Scope of Services and Budget.

Task 2.1 – BIA and County Outreach

Based on the current situation with impact fees in the County, additional outreach and educational discussions may be necessary with the County staff and Board of Supervisors, as well as various community groups, including the BIA.

Task 2.2 – County Implementation Support

Most of the time, fire protection districts are allowed to collect and manage their own impact fee programs. However, from time to time we encounter situations where a county or a city requires additional processes or reporting, or even want to collect the fees on behalf of a district. Should this type of situation arise, Ridgeline will support the District in negotiations and working with the County to ensure successful implementation of the Impact Fee.

PROJECT DELIVERABLES

For each task, Ridgeline will prepare deliverables in an appropriate format, including tables, technical memos, reports, and meeting presentations. For the public meetings, we will provide form ordinance / resolution language and prepare presentation slides and assist with the preparation of staff reports.

All project deliverables will be provided in PDF format. The District will be responsible for the costs of hard copies of project deliverables.

PROJECT SCHEDULE

The Project schedule will be developed to accommodate the availability of District's staff, with the understanding that such availability may be impacted by fire season realities. Assuming no significant delays, we anticipate the Project will take approximately four to five months to complete (including the 30-day notice requirements for the District's public hearing meeting). Once the report is accepted by the District's Board, additional time of up to 90 days is generally required to formally adopt the fee at the County level (this time-frame may be impacted by the County calendaring process). After the fee is adopted, a 60-day waiting period is required before the Fee becomes effective.

IMPLEMENTATION AND ADMINISTRATION SUPPORT

Once the Impact Fee is adopted, Ridgeline will hold a virtual meeting with the District staff to walk through the program implementation process and administration requirements. Should staff have additional questions or require further support in the areas of fee data collection and reporting or usage of fee funds, Ridgeline will be available to provide such additional support. Depending on the level of support requirements, hourly billing rates may apply.

REFERENCES

Lake County Fire Protection District
14815 Olympic Drive, Clearlake, CA 95422
Miasha Rivas, Financial Analyst
Willie Sapeta, Fire Chief
mrivas@lakecountyfire.com
(707) 994-2170

Services Provided: Fire impact fee nexus study, comprehensive pension cost optimization strategy, pension liability management policy, issuance of $3.8M pension obligation certificates of participation (private placement), $600,000 solar project financing.

Kelseyville Fire Protection District
4020 Main Street, Kelseyville, California 95451
Kristina Navarro, Financial Analyst
Joe Huggins, Fire Chief
knavarro@kelseyvillefire.com
(707) 279-4268

Services Provided: Fire impact fee nexus study.

Northstar Fire Department
910 Northstar Drive, Truckee, CA 96161
Jason Gibeaut, Fire Chief
jgibeaut@northstarcsd.org
(530) 562-1212

Services Provided: Fire impact fee nexus study.

PROJECT BUDGET

To complete the Scope of Services, Ridgeline proposes a **not-to-exceed budget of $20,000 for the Base Tasks (1.1 – 1.8), as outlined in the table below.**

Waterloo Morada Fire District
Fire Protection Fee Nexus Study

Task	Description	Total Cost [1]
1	Project Initiation, Data Collection, Kick-Off Meeting	$3,000
2	Development and Growth Data Analysis	$5,500
3	Facility Needs Analysis	$2,300
4	Impact Fee Analysis	$4,500
5	Fee Comparison	$600
6	Report Preparation and Presentation	$3,700
	Direct Expenses	$400
	TOTAL	$20,000

[1] Task cost estimates may vary. Billings will be done on T&M basis for actual amount of time required, not to exceed total amount shown. Hourly 2026 billing rates are as follows: Principal - $300; Associate - $210; Research Associate - $110.

Additional Tasks (2.1-2.2) are not covered by the budget above and will be billed based on actual time and direct costs at the billing rates specified above.

Ridgeline will be compensated on a time and materials basis, not-to-exceed total budget. Invoices will be submitted monthly. If there are material changes to the Scope of Services, a revised budget may be determined by a mutual written agreement between Ridgeline and the District.

The budget above includes three (3) in-person meetings: the kick-off meeting and two public hearings (one for the District and one for the County). All additional in-person meetings will be billed for on a time and materials basis in addition to the budget above.

All project deliverables will be provided electronically in PDF format. No printing and reproduction costs are included in the budget above. If hard copies are required, the District will be responsible for all printing and reproduction costs.

APPENDIX A

DISCLOSURE OF CONFLICTS OF INTEREST AND OTHER INFORMATION

RIDGELINE MUNICIPAL STRATEGIES, LLC

I. Introduction

Ridgeline Municipal Strategies, LLC (hereinafter, referred to as "Ridgeline") is a registered municipal advisor with the Securities and Exchange Commission (the "SEC") and the Municipal Securities Rulemaking Board (the "MSRB"), pursuant to the Securities Exchange Act of 1934 Rule 15Ba1-2.

The MSRB is the primary rulemaking body for the municipal securities industry in general and municipal advisors in particular. Their website can be accessed at www.msrb.org. The website includes, among other things, the municipal advisory client brochure, which describes protections that are provided by the MSRB's rules and the process for filing complaints with appropriate regulatory authorities. The municipal advisory client brochure can be accessed at:
http://www.msrb.org/~/media/Files/Resources/MSRB-MA-Clients-Brochure.ashx?la=en.

In accordance with MSRB rules, this disclosure statement is provided by us to each client prior to the execution of our advisory agreement with written disclosures of all material conflicts of interests and legal or disciplinary events that are required to be disclosed with respect to providing financial advisory services pursuant to MSRB Rule G-42(b) and (c)(ii). Ridgeline employs a number of resources to identify and subsequently manage actual or potential conflicts of interest in addition to disclosing actual and potential conflicts of interest provided herein.

Fiduciary Duty

Ridgeline has a fiduciary duty to the Client and must provide both a Duty of Care and a Duty of Loyalty that includes the following.

Duty of Care:

- Exercise due care in performing its municipal advisory activities;
- Possess the degree of knowledge and expertise needed to provide the Client with informed advice;
- Make a reasonable inquiry as to the facts that are relevant to the Client's determination as to whether to proceed with a course of action or that form the basis for any advice provided to the Client; and,
- Undertake a reasonable investigation to determine that we are not providing any recommendations on materially inaccurate or incomplete information.
- We must have a reasonable basis for:
    - Any advice provided to or on behalf of the Client;
    - Any representations made in a certificate that we sign that will be reasonably foreseeably relied upon by the Client, any other party involved in the municipal securities transaction or municipal financial product, or investors in the Client's securities; and,
    - Any information provided to the Client or other parties involved in the municipal securities transaction in connection with the preparation of an official statement.

Duty of Loyalty:

We must deal honestly and with the utmost good faith with the Client and act in the Client's best interests without regard to the financial or other interests of Ridgeline. We will eliminate or provide full and fair disclosure (included herein) to the Client about each material conflict of interest (as applicable). We will not engage in municipal advisory activities with the Client, as a municipal entity, if we cannot manage or mitigate our conflicts in a manner that permits us to act in the Client's best interest.

How We Identify and Manage Conflicts of Interest

Code of Ethics. Ridgeline requires all of its employees to conduct all aspects of our business with the highest standards of integrity, honesty and fair dealing. All employees are required to avoid even the appearance of misconduct or impropriety and avoid actual or apparent conflicts of interest between personal and professional relationships that would or could interfere with an employee's independent exercise of judgment in performing the obligations and responsibilities owed to a municipal advisor and our clients.

Policies and Procedures. Ridgeline has adopted policies and procedures that include specific rules and standards for conduct. Some of these policies and procedures provide guidance and reporting requirements about matters that allow us to monitor behavior that might give rise to a conflict of interest. These include policies concerning the making of gifts and charitable contributions, entertaining clients, and engaging in outside activities, all of which may involve relationships with clients and others that are important to our analysis of potential conflicts of interest.

Supervisory Structure. Ridgeline has both a compliance and supervisory structure in place that enables us to identify and monitor employees' activities, both on a transaction and firm-wide basis, to ensure compliance with appropriate standards. Prior to undertaking any engagement with a new client or an additional engagement with an existing client, appropriate municipal advisory personnel will review the possible intersection of the client's interests, the proposed engagement, our engagement personnel, experience and existing obligations to other clients and related parties. This review, together with employing the resources described above, allows us to evaluate any situations that may be an actual or potential conflict of interest.

Disclosures. Ridgeline will disclose to clients those situations that it believes would create a material conflict of interest, such as:

1) any advice, service or product that any affiliate may provide to a client that is directly related to the municipal advisory work of Ridgeline;

2) any payment made to obtain or retain a municipal advisory engagement with a client;

3) any fee-splitting arrangement with any provider of an investment or services to a client;

4) any conflict that may arise from the type of compensation arrangement we may have with a client; and

5) any other actual or potential situation that Ridgeline is or becomes aware of that might constitute a material conflict of interest that could reasonably be expected to impair our ability to provide advice to or on behalf of clients consistent with regulatory requirements.

If Ridgeline identifies such situations or circumstances, we will prepare meaningful disclosure describing the implications of the situation and how we intend to manage the situation. Ridgeline will also disclose any legal or disciplinary events that are material to a client's evaluation or the integrity of our management or advisory personnel. Ridgeline will provide this disclosure (or a means to access this information) in writing prior to starting our proposed engagement, and will provide such additional information or clarification as the client may request. Ridgeline will also advise clients in writing of any subsequent material conflict of interest that may arise, as well as the related implications, its plan to manage that situation, and any additional information such client may require.

II. General Conflict of Interest Disclosures

Disclosure of Conflicts Concerning the Firm's Affiliates

Ridgeline does not have any affiliates that provide any advice, service, or product to or on behalf of the Client that is directly or indirectly related to the municipal advisory activities to be performed by Ridgeline.

Disclosure of Conflicts Related to the Firm's Compensation

Ridgeline has not made any payments directly or indirectly to obtain or retain the Client's municipal advisory business.

Ridgeline has not received any payments from third parties to enlist Ridgeline's recommendation to the Client of its services, any municipal securities transaction or any municipal finance product.

Ridgeline has not engaged in any fee-splitting arrangements involving Ridgeline and any provider of investments or services to the Client.

From time to time, Ridgeline may be compensated by a municipal advisory fee that is or will be set forth in an agreement with the client to be, or that has been, negotiated and entered into in connection with a municipal advisory service. Payment of such fee may be contingent on the closing of the transaction and the amount of the fee may be based, in whole or in part, on a percentage of the principal or par amount of municipal securities or municipal financial product. While this form of compensation is customary in the municipal securities market, it may be deemed to present a conflict of interest since we may appear to have an incentive to recommend to the client a transaction that is larger in size than is necessary. Further, Ridgeline may also receive compensation in the form of a fixed fee arrangement. While this form of compensation is customary, it may also present a potential conflict of interest if the transaction ultimately requires less work than contemplated and we are perceived as recommending a more economically friendly pay arrangement. Finally, Ridgeline may contract with clients on an hourly fee basis. If Ridgeline and the client do not agree on a maximum amount of hours at the outset of the engagement, this arrangement may pose a conflict of interest as we would not have a financial incentive to recommend an alternative that would result in fewer hours. Ridgeline manages and mitigates all of these types of conflicts by disclosing the fee structure to the client, and by requiring that there be a review of the municipal securities transaction or municipal financial product to ensure that it is suitable for the client in light of various factors, after reasonable inquiry, including the client's needs, objectives, and financial circumstances.

Disclosure Concerning Provision of Services to State and Local Government, and Non-Profit Clients

Ridgeline regularly provides financial advisory services to state and local governments, their agencies, and instrumentalities, and non-profit clients. While our clients have expressed that this experience in providing services to a wide variety of clients generally provides great benefit for all of our clients, there may be or may have been clients with interests that are different from (and adverse to) other clients. If for some reason any client sees our engagement with any other particular client as a conflict, we will mitigate this conflict by engaging in a broad range of conduct, if and as applicable. Such conduct may include one or any combination of the following: 1) disclosing the conflict to the client; 2) requiring that there be a review of the municipal securities transaction or municipal financial product to ensure that it is suitable for the client in light of various factors, including the client's needs, objectives and financial circumstances; 3) implementing procedures that establishes a "firewall" that creates physical, technological and procedural barriers and/or separations to ensure that non-public information is isolated to particular area such that certain governmental transaction team members and supporting functions operate separately during the course of work performed; and 4) in the rare event that a conflict cannot be resolved, we will withdraw from the engagement.

Disclosure Related to Legal and Disciplinary Events

As registered municipal advisors with the SEC and the MSRB, pursuant to the Securities Exchange Act of 1934 Rule 15Ba1-2, our legal, disciplinary and judicial events are required to be disclosed on our forms MA and MA-I filed with the SEC, in 'Item 9 Disclosure Information' of form MA, 'Item 6 Disclosure Information' of form MA-I, and if applicable, the corresponding disclosure reporting page(s). To review the foregoing disclosure items and material change(s) or amendment(s), if any, clients may electronically access Ridgeline filed forms MA and MA-I on the SEC's Electronic Data Gathering, Analysis, and Retrieval system, listed by date of filing starting with the most recently filed at www.sec.gov/edgar/searchedgar/companysearch.html.

Ridgeline does not have any legal or disciplinary events or disciplinary history on its Form MA and Form(s) MA-I, which includes information about any criminal actions, regulatory actions, investigations, terminations, judgements, liens, civil judicial actions, customer complaints, arbitrations, and civil litigation. There have been no material changes to a legal or disciplinary event disclosure on any form MA or Form MA-I filed with the SEC.

Disclosure Related to Recommendations

If Ridgeline makes a recommendation of a municipal securities transaction or municipal financial product or it the review of a recommendation of another party is requested in writing by the Client and is within the scope of the engagement, Ridgeline will determine, based on the information obtained through reasonable diligence of Ridgeline whether a municipal securities transaction or municipal financial product is suitable for the Client. In addition, Ridgeline will inform the Client of:

- the evaluation of the material risks, potential benefits, structure, and other characteristics of the recommendation;
- the basis upon which Ridgeline reasonably believes that the recommended municipal securities transaction or municipal financial product is, or is not, suitable for the Client; and,
- whether Ridgeline has investigated or considered other reasonably feasible alternatives to the recommendation that might also or alternatively serve the Client's objectives.

If the Client elects a course of action that is independent of or contrary to the advice provided by Ridgeline, Ridgeline is not required on that basis to disengage from providing services to the Client.

Disclosure Related to Record Retention

Pursuant to the SEC record retention regulations, Ridgeline is required to maintain in writing, all communications and created documents between Ridgeline and the Client for five (5) years.

III. Specific Conflicts of Interest Disclosures – Client

To our knowledge, following reasonable inquiry, as of the commencement of the Project, we are not aware of any actual or potential conflict of interest that could reasonably be anticipated to impair our ability to provide advice to or on behalf of the Client in accordance with applicable standards of conduct of MSRB Rule G-42. If we become aware of any potential conflict of interest that arises after this disclosure, we will disclose the detailed information in writing to the Client in a timely manner.

Ridgeline does not act as principal in any of the transactions related to its role / work on the Project.

Ridgeline does not have any other engagements or relationships that might impair Ridgeline's ability to either render unbiased and competent advice to or on behalf of the Client, or to fulfill our fiduciary duty to the Client, as applicable.

SCI ConsultingGroup
Public Finance Consulting Services

Wednesday, December 31, 2025

Submitted via Email
ewalder@wmfire.org

Eric Walder, Fire Chief
Waterloo Morada Fire District
6925 E Foppiano Lane
Stockton, CA 95212

Re: Proposal for Fire Impact Fee Nexus Study and Related Professional Consulting Services

Dear Chief Walder:

SCIConsultingGroup ("SCI") is pleased to submit this proposal for your review to provide a Fire Impact Fee Nexus Study ("Nexus Study") for the Waterloo Morada Fire District ("District"). We understand that the District desires to establish a new fire impact fee program to replace its outdated fee program. The Nexus Study would establish the legal and policy basis for imposing an updated fire impact fee on new residential and nonresidential development within the District. Specifically, the Nexus Study and the updated fee program will comply with the substantive and procedural requirements of the Mitigation Fee Act ("Act"), which are as follows:

1. Identify the purpose of the fee.
2. Identify the use to which the fee is to be put.
3. Determine how there is a reasonable relationship between the fee's use and the type of development project on which the fee is imposed ("benefit relationship").
4. Determine how there is a reasonable relationship between the need for the facilities and the type of development project on which the fee is imposed ("impact or need relationship").
5. Determine how there is a reasonable relationship between the amount of the fee and the cost of the facilities or portion of the facilities attributable to the development on which the fee is imposed ("rough proportional relationship").

SCI has been serving California public agencies for 40 years. We firmly believe that our extensive expertise with impact fee programs, the District, the County of San Joaquin, and other fire protection funding mechanisms offers the District the best opportunity to establish a new fire impact fee program in the timeliest, legally compliant, and defensible manner. Our approach to the Nexus Study would be based on close interaction and coordination with District staff and other key stakeholders. If selected, SCI would provide comprehensive services in a manner that would limit the District's time and resources.

40 YEARS 1985 - 2025 SCI ConsultingGroup Serving Public Agencies

The Nexus Study would use open-ended facilities standard methodology. Under this widely used method, the District's ratio of existing fire facilities, vehicles, and equipment to new development establishes a facility standard for determining new development's fair share of the cost to improve and expand the District's fire system. These costs are then applied to different land use categories in proportion to the need they create for fire services to establish a cost/fee per square foot. This methodology is widely accepted and provides the District with maximum flexibility in the use of the fee proceeds and the longevity of the fee program. We will also justify a portion of the District's apparatus/vehicle replacement schedule to be funded by the fire impact fee.

The Nexus Study would also detail the procedural requirements for adoption of the Nexus Study and the proposed fire impact fee program ("fee program") by the County of San Joaquin ("County"). Also, the Nexus Study provides the specific requirements for the annual collection, accounting, reporting, and transparency of the fee program.

We look forward to the opportunity to assist the District with this important project. If you would like to discuss any aspect of our proposal, please get in touch with me. I can be reached at 707-816-9101 or via email at blair.aas@sci-cg.com.

Sincerely,

Blair Aas

Blair E. Aas, Vice President / Principal
SCI Consulting Group

cc: Brandon Vanleuven, SCI Consulting Group

WORK PLAN AND APPROACH

Based on our current understanding of the project, required technical analysis, and the District's needs, we propose the following scope of work and approach. Our approach to the Nexus Study would be based on close interaction and coordination with District staff, County staff, and other stakeholders. If selected, SCI would provide comprehensive services that limit the District's time and resources by adhering to sound project management principles. We will ensure that the project deliverables are of the highest quality, legally defensible, timely, and on budget.

It is important to note that the Work Plan, methodology and approach, project schedule, and associated fees outlined in this proposal are based on the use of the open-ended facilities standard methodology as described herein and as currently understood to be acceptable to the District and the County.

SCI understands that the San Joaquin County Local Agency Formation Commission ("LAFCo") is currently evaluating and developing a countywide methodology and approach for determining fire impact fees. LAFCo does not have statutory authority to bind the District or the County with respect to impact fee methodology or adoption.

However, if the County ultimately requires adoption of a materially different methodology or analytical framework than that described in this Work Plan, additional analysis and a revised Nexus Study would be necessary. In that event, such work would be outside the scope of this proposal, and a new scope of work, schedule, and associated fees would need to be established by mutual agreement before proceeding.

Task 1: Initial Research and Planning

SCI will first coordinate a pre-kickoff meeting to discuss the process for gathering all available data and capital inventory needed for the project. SCI will review applicable County ordinances, the District's Fire Facilities Master Plan, Capital Improvement Plan, and other technical studies and plans related to the fire facilities, vehicles, and equipment funding. SCI and the District will then hold a project kickoff video conference to discuss the District's goals and objectives, as well as the proposed methodologies and approaches used to determine the fee. We will also discuss the process of gathering all the available data and fire system inventory needed for the project.

SCI understands that the District will provide an inventory of its fire facilities, apparatus, vehicles, equipment, associated replacement value, and other statistical data. At the project kickoff meeting, SCI and District staff will develop a detailed timeline, task list, and deliverables for the project.

Additionally, as part of Task 1, SCI will confirm with District and County staff that the proposed methodology aligns with current County expectations before proceeding with the detailed technical analysis.

Task Deliverables:

- Information and data request list
- Project kickoff meeting (Virtual)
- Project timeline

Task 2: Impact Analysis and Fee Determination

Utilizing the information gathered in Task 1, SCI will determine the maximum fire impact fees to allow the District to expand the fire system to maintain its existing level of service. SCI will determine the District's existing service population and establish a growth projection. The fee cost components will likely include facilities (land, stations, and other buildings), apparatus (engines, ambulances, and other vehicles), and equipment (ancillary and station). Upon completion of the initial cost allocation and fee determination, SCI will meet virtually with District staff to review the technical analysis, key findings, and recommendations, and make any necessary adjustments. SCI and the District will need to maintain a productive dialogue throughout this process to ensure cost allocation methodologies are technically defensible and comply with the requirements of the Act.

Task Deliverable:

- Project meeting (Virtual)
- Preliminary findings

Task 3: Nexus Study Administrative Review Draft

SCI will then prepare a draft Nexus Study Report for administrative review and comment. The Nexus Study will summarize the fee methodology and approach and provide the technical analysis and documentation to support the maximum fire impact fee. The Nexus Study will also provide the required findings to demonstrate compliance with the nexus requirements of the Act and recent AB 602 requirements. (Click on the link for more information.) Furthermore, the Nexus Study will summarize the adoption, accounting, reporting, and transparency requirements of the Act for implementation and annual administration of the updated fee program.

Task Deliverable(s):

- Project meeting (Virtual)
- Nexus Study Administrative Review Draft (PDF)

Task 4: Public Review Draft and Stakeholder Outreach

After District staff review, SCI will revise the administrative draft based on a single set of consolidated comments from the District. SCI will then provide a Public Review Draft of the Nexus Study and, as necessary, present it, along with the proposed fee program, to County staff, the building industry, area developers, and other key stakeholders. A PowerPoint presentation will be prepared for each meeting to succinctly present the fee program and its relation to the District's plans. SCI can assure the District that readers will find the Nexus Study easy to read, calculations easy to follow, and assumptions well supported and documented.

Task Deliverables:

- Project meeting (Virtual)
- Nexus Study Public Review Draft (PDF)
- Outreach slide decks (PPT)
- Outreach presentations (Virtual)
- Outreach meetings and correspondence (6 hours included)

Task 5: Nexus Study Final Report and District Board Approval

After incorporating input from the various stakeholders, SCI will make any necessary changes based on a single set of consolidated comments from the District and will provide a Nexus Study Final Report. SCI will also review and present the Nexus Study and fee program before the District Board and the public for approval. SCI will also make any revisions to the Nexus Study Final Report, if any, requested by the District Board. SCI will also provide the District with a draft resolution, notice of public hearing, and submittal report for the approval of the fee program.

Task Deliverables:

- Project meeting (Virtual)
- Nexus Study Final Report (PDF)
- District Board presentation (PPT)
- Draft notice of public hearing (MS Word)
- Draft approval resolution (MS Word)
- District Board meeting attendance (In-Person)

Task 6: County Board of Supervisors Adoption

Upon approval of the fee program by the District Board, SCI is also available to review and present the Nexus Study and fee program to County staff, County Counsel, and, eventually, the County Board of Supervisors and the public for adoption of the fee program.

Task Deliverable(s):

- County Board presentation (PPT) if necessary
- Liaison with and assistance to County staff and County Counsel
- Project meeting (Virtual)
- County Board meeting attendance (In-Person)

COMPLIMENTARY Task 7: Ongoing Fee Administration Guidance

At SCI, our work doesn't end with the adoption of the Nexus Study and fee program. After adopting the fee program, SCI will hold a complimentary virtual meeting with responsible District staff to guide them in implementing and administering the fee program annually. SCI is also available for ongoing questions regarding the collection, accounting, reporting, transparency, and use of the fee revenue. However, involved questions or tasks requiring more than half an hour of effort at any time may be invoiced at our prevailing hourly billing rate.

Task Deliverables:

- Complimentary implementation and fee administration training session (Virtual)
- Ongoing fee program administration advisory services

In-Person Meetings. The Work Plan anticipates up to two (2) in-person meetings. All other project meetings, stakeholder outreach meetings, and presentations will be conducted remotely via video or conference. However, at the District's discretion, SCI will attend additional in-person meetings at our prevailing hourly billing rates.

DISTRICT RESOURCES

SCI will carry out all tasks specified in the Work Plan and any other related services, as appropriate, for preparation of the Nexus Study. The District would be responsible for the following:

- Meet or participate in video or voice conference calls periodically with SCI as needed.
- Provide information and documentation regarding the District's Fire Master Plan, capital improvement plan, service call data, inventory of existing facilities, apparatus, vehicles, and equipment, estimate their associated replacement value, and additional data as requested.
- Information on planned future development in the fee program area.
- Designate a District point of contact with the District to act on its behalf regarding the Work Plan.
- Assist with planning, review, and coordination of action items.

PROJECT TIMELINE

We anticipate that preparation of the Public Review Nexus Study will take approximately two months. However, the timeline will depend in part on the availability of requested data and information from the District. Once the draft study is complete, we recommend allowing an additional one to two months for outreach with the County, the Building Industry Association, and other stakeholders before the District Board considers adoption. The District Board could approve the fee program at its next meeting or a subsequent meeting, depending on its meeting schedule and ability to meet the thirty day notice requirement.

Following District approval, the County Board of Supervisors could adopt the fee program within the subsequent two to three months. As required by the Act, the new fire impact fee would become effective 60 days after adoption.

This timeline assumes use of the methodology described in the Work Plan. If the County requires adoption of a different methodology or analytical approach, including any methodology developed by LAFCo, additional analysis and a revised nexus study would be required, which would affect the project schedule.

A detailed timeline, task list, and set of deliverables will be developed during the project kickoff meeting in Task 1.

QUALIFICATIONS AND EXPERIENCE

Established in 1985 in Fairfield, California, **SCIConsultingGroup**, a California Corporation, is a recognized public finance consulting firm with leading expertise in assisting California public agencies with local funding of public services and improvements. We also possess industry-leading expertise with the important legal and procedural requirements for establishing development impact fee programs, Community Facilities Districts, Benefit Assessment Districts, and other local financing mechanisms. SCI has prepared over 220 development impact fee nexus studies and facility financing plans. SCI has also formed and annually administers nearly 1,000 special taxes, assessments, and fees to over 200 public agencies throughout the State.

SCI is exceptionally well qualified to prepare a legally defensible Fire Impact Fee Nexus Study and fee program for the District. Our qualifications include:

- **Four decades of service to California public agencies** focused on local public finance and revenue programs.
- **The State's leading fire impact fee consultant**, with unmatched experience preparing fire impact fee nexus studies statewide.
- **Preparation of more than 240 development impact fee nexus studies and facility financing plans**, including numerous fire impact fee programs.
- **Extensive expertise with the Mitigation Fee Act**, including nexus findings, impact analysis, and AB 602 compliance.
- **End-to-end expertise delivering fire impact fee programs**, from initial fee development and technical analysis through County review, adoption, and long-term implementation.
- **Active members and frequent presenters** at conferences and workshops hosted by CSDA, FDAC, CalChiefs, and related professional organizations.
- **Longstanding client relationships** reflecting technical excellence, responsiveness, and professional integrity.

Blair Aas, Vice President, will serve as the project manager and the District's primary point of contact. Blair is a recognized expert in fire impact fees and has served California public agencies for over 24 years, with extensive experience preparing, presenting, and supporting the adoption of fire impact fee programs.

His professional qualifications and relevant project experience are provided at the end of this proposal.

SCI FIRE AGENCY CLIENTS (PARTIAL LIST) *

SCI has prepared fire impact fee programs and related studies for a wide range of fire protection districts, counties, and fire authorities throughout California, including the following representative clients:

Amador FPD
Anderson FPD
Anderson Valley FD
Arcata FPD
Artois-Glenn FPD
Auberry Fire CSA 50
Branciforte FPD
Calaveras Consolidated FPD
CALFIRE
Cameron Park CSD FD
Capay Valley FPD
Carmel Valley FPD
Chester FPD
City of Berkeley FD
City of Manteca
City of Placentia
City of Winters FD
City of Santa Barbara FD
Clarksburg FPD
Clements Rural FPD
County of Placer
County of Yolo
Cordelia FPD
Cosumnes CSD
Delta FPD
Diamond-Springs ED FPD
Dixon FPD
Dunnigan FPD
Doyle FPD
East Contra Costa FPD
El Dorado County FPD
El Dorado Hills FD
Elk Creek FPD
Elkhorn FPD
El Medio FPD
Esparto FPD
Felton FPD
Garden Valley FPD
Georgetown FPD
Glenn Cordora FPD
Greenfield FPD
Groveland CSD
Hamilton City FPD
Higgins FPD
Hopland FPD
Jackson Valley FPD
Kanawha Glenn County FPD
Knights Landing FPD
Lake Valley FPD
Little Lake FPD
Loomis FPD
Madison FPD
Mi-Wuk/Sugar Pine FPD
Mokelumne FPD
Monterey County Regional FD
Mosquito FPD
Newcastle FPD
Nevada County Consolidated FPD
North County FPD
North San Juan FPD
Olympic Valley PSD FD
Orland FPD
Pajaro Valley FPD
Penn Valley FPD
Penryn FPD
Pioneer FPD
Rancho-Adobe FPD
Redwood Valley-Calpella FD
Rescue FPD
River Delta Fire District
Rodeo-Hercules FPD
San Miguel Consolidated FPD
Santa Barbara County FPD
Shasta Lake FPD
Sonoma County FPD
Sonoma Valley FPD
South Lake County FPD
South Placer FPD
Spalding CSD
Spring Lake FPD
Templeton CSD
Truckee FPD
Twain Harte CSD
Ukiah Valley Fire Authority
Vacaville FPD
Valley Center FPD
West Patton Village CSD
West Plainfield FPD
Wilton FPD
Wheatland Fire Authority
Williams Fire Protection Authority
Willow Oaks FPD
Willows Rural FPD
Winters FPD
Yolo FPD
Zamora FPD

*** Fire impact fee programs are bolded.**

OTHER INFORMATION

Employment Policies. SCI Consulting Group ensures compliance with all civil rights laws and other related statutes. SCI does not and shall not discriminate against any employee in the workplace, against any applicant for such employment, or against any other person because of race, religion, sex, color, national origin, handicap, age, or any other arbitrary basis.

Conflict of Interest Statements. SCI has no known past, ongoing, or potential conflicts of interest related to working with the District, performing the Work Plan, or any other services for this project.

Independent Contractor. SCI shall perform all services included in this proposal as an independent contractor if selected.

Insurance Requirements. SCI carries professional errors and omissions insurance in the amount of $2 million per occurrence and $2 million aggregate. SCI also carries general liability insurance in the amount of $2 million per occurrence and $4 million aggregate. SCI will provide proof of insurance upon request.

Indemnification. SCI's duty to defend and indemnify shall apply only to claims that are finally adjudicated by a court of competent jurisdiction to have resulted directly from SCI's willful misconduct in performing the Work Plan.

Cancellation. The District or SCI may end the engagement without cause with reasonable written notice. In the event that the engagement is canceled, payment shall still be due for all work performed, including any portion of a task, by SCI through the date of the notification of cancellation.

PROJECT TEAM

If selected, Blair Aas, Vice President, would serve as the project manager and principal-in-charge. Brandon Vanleuven, Senior Consultant, would also be involved with the technical analysis and preparation of the Nexus Study. No subconsultants will be needed for the project. The two of them do not have any work commitments that would interfere with their responsiveness and ability to complete the project within a reasonable timeframe.

Blair Aas' professional qualifications and a list of relevant project experience are provided at the end of this proposal.

FEE SCHEDULE / MANNER OF PAYMENT

In consideration of the work performed as outlined in the Work Plan, SCI shall be compensated as set forth below. The professional fees are based on our understanding of the District's needs and the level of effort reasonably anticipated to complete the Work Plan. The Work Plan and associated fees assume no material changes to the methodology or analytical approach described herein. Any requirement by the County or any third party to apply a different fire impact fee methodology or analytical framework would be outside the scope of this proposal and would require a separately defined scope of work and associated fee authorization.

TASK	FIXED FEE
Task 1: Initial Research and Planning	$2,950
Task 2: Impact Analysis and Fee Determination	$5,450
Task 3: Nexus Study Administrative Review Draft	$4,840
Task 4: Public Review Draft and Stakeholder Outreach [3]	$2,950
Task 5: Nexus Study Final Report and District Board Approval	$3,950
Task 6: County Board of Supervisors Adoption	$3,250
Task 7: Ongoing Fee Administration Guidance [5]	No Charge*
SUBTOTAL	**$23,390**
Incidental Costs (NTE) [2]	$500
TOTAL PROJECT [1,4,6]	**$23,890**

[1] The Work Plan includes up to two (2) in-person meetings. As necessary and at the discretion of the District, SCI will attend additional in-person meetings at the 2026 in-person meeting rate of $1,250 per consultant per meeting for the duration of the Work Plan. All other project meetings, stakeholder outreach meetings, and presentations will be conducted remotely via video or voice conference. Video and voice conferences are not considered in-person meetings in the Work Plan.

[2] Customary incidental expenses, including travel, lodging, printing, postage, data, or other out-of-pocket costs, shall be billed at actual cost plus 10% not to exceed $500, without prior authorization from the District. Mileage expenses shall be billed at the IRS-approved rate.

[3] Task 4 includes up to six hours of external stakeholder outreach. Any additional external stakeholder outreach, including challenges, litigation support, or other out-of-scope services, will be billed at the 2026 hourly billing rate of $250.

[4] After completing each task, SCI shall submit an invoice for the work performed. Payments shall be due and payable upon submitting an invoice for each completed task.

[5] Involved questions or requested information in Task 7 requiring more than half an hour of effort may be invoiced at SCI's prevailing hourly billing rate.

[6] The hourly billing rates and per-meeting rates identified herein are based on 2026 rates and shall be adjusted annually based on the change in the Bay Area Consumer Price Index.

Note: The fire impact fees justified by the Nexus Study will include and recover the costs associated with preparing the Nexus Study and related consulting services.

PROJECT RESUME **BLAIR AAS, VICE PRESIDENT**
Impact Fee Consultant, Principal-in-Charge

EDUCATION

Bachelor of Arts, Economics
Boise State University

AFFILIATIONS

City of Vacaville Parks and Recreation Commission Chair

California Special Districts Association (CSDA)

CSDA Legislative Committee, Member

California Society of Municipal Finance Officers (CSMFO)

Fire Districts Association of California (FDAC)

California Fire Chiefs' Association

SPEAKING ENGAGEMENTS

"Strategies to Increase Funding for Fire Service 101" – California Fire Chiefs Association Annual Conference, September 2021

"The Proper Care and Feeding of Developments Impact Programs" - SCI Webinar Series, April 2019

"Revenue Enhancement Opportunities and Challenges" – CSMFO Annual Weekend Training Seminar, November 2016

PUBLICATIONS

"Development Impact Fees - New Standards and Transparency Requirements" – CSDA New Law Series, December 2021

"New Development Impact Fee Restrictions and Reporting Requirements" – CSDA New Law Series, November 2019

IMPACT FEE CONSULTANT FOR 24 YEARS

HIGHLIGHTS

With a distinguished career spanning over 24 years in the field of public finance, Blair Aas has cultivated extensive expertise in guiding public agencies to address the fiscal implications of new development. Blair specializes in the formulation of development impact fee programs, negotiation of developer mitigation agreements, Community Facilities District (CFD) formations, and establishing funding mechanisms to support the demand for enhanced public services and infrastructure. Blair has conducted over 220 development impact nexus studies and updates throughout his career. Notably, he has prepared 42 new fire impact fee programs.

Blair is a recognized expert on development impact fee programs and a frequent presenter on local funding mechanisms for public agencies at annual conferences and area workshops hosted by the CSDA, CSMFO, FDAC, and CalChiefs, among others.

In addition to his professional affiliations, Blair is a commercial associate member of the California Society of Municipal Finance Officers and an active contributor to the CSDA Legislative Committee and Revenue Expert Working Group. Further demonstrating his commitment to public service, Blair serves as the Chair of the City of Vacaville Parks and Recreation Commission.

RELEVANT PROJECT EXPERIENCE (PARTIAL LIST)

Glenn County FPDs – Fire Impact Fee Nexus Study (Pending 2026)

El Dorado Hills Fire Department – Fire Impact Fee Nexus Study and Update (2017, Pending 2025)

El Dorado County FPD – Fire Impact Fee Nexus Study and Update, (2015, Pending 2026)

South Placer FPD – Fire Impact Fee Nexus Study and Update (2018, Pending 2025)

Olympic Valley Fire Department – Fire Impact Fee Nexus Study (2025)

Truckee FPD – Fire Impact Fee Nexus Study and Update (2016, 2022)

Sonoma County Fire Agencies – Fire Impact Fee Nexus Studies (2021, 2024, Pending Updates 2026) – Rancho Adobe FPD (Cotati), Sonoma County FD (Town of Windsor), Sonoma Valley FD (City of Sonoma)

Mendocino County Fire Agencies – Fire Impact Fee Nexus Study (2023, 2019, 2021) – Hopland FPD, Little Lake FPD, Anderson Valley FD, Ukiah Valley Fire Authority

City of Manteca – Fire Impact Fee Nexus Study (2019)

Solano County Fire Agencies – Fire Impact Fee Nexus Studies and Updates (2014, 2021) – Vacaville FPD, Dixon FPD, Cordelia FPD, Suisun FPD

All El Dorado County Fire Agencies (2015-2019) – Fire Impact Fee Nexus Studies - Cameron Park FD, Diamond-Springs El Dorado FPD, El Dorado County FPD, El Dorado Hills FD, Garden Valley FPD, Georgetown FPD, Lake Valley FPD, Mosquito FPD, Pioneer FPD, Rescue FPD

AUTHORIZATION

To proceed with the engagement, please sign and return a copy of this proposal indicating your acceptance of the terms outlined herein.

Accepted By:

Eric Walder, Fire Chief
Waterloo Morada Fire District

Date: _____

Accepted By:

John Bliss, President
SCI Consulting Group

Date: December 31, 2025

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10.1

SAN JOAQUIN COUNTY
Greatness grows here.

Registrar of Voters

Olivia Hale, Registrar of Voters

Eric Diaz, Assistant Registrar of Voters

Dear District Administrator,

Pursuant to newly enacted Elections Code § 2166.9, all elected officials and candidates are required to be designated as Confidential Voters. This correspondence is being provided for your awareness and distribution, as it is being sent to current office holders within your district.

Under this law, county elections officials are required to make elected officials' residence addresses, telephone numbers, and email addresses confidential. This confidential voter status remains in effect for the duration of an individual's term of office, unless the official submits a declaration requesting exemption from the requirements of this section.

Elected officials are required to contact their county elections official to ensure their voter registration record has been designated as confidential.

What is a Confidential Voter?

Confidential voters do not appear on the Voter Roll and are not permitted to cast a regular ballot in person, except provisionally. Confidential voters must vote by mail; their ballots are manually issued and processed separately from all other voters. Confidential voters are also excluded from candidate and political mailing lists. Confidential voter status remains in effect for all subsequent elections until it is terminated.

While the Voter Roll is not available to the general public, candidates, political agencies, and other legally authorized parties may access certain voter data, such as names, addresses, telephone numbers, and email addresses when provided during registration. Sensitive personal information, including signature images, dates of birth, ages, identification numbers, partial Social Security numbers, and other private data, is never disclosed and remains confidential for all voters.

Please note that if a confidential voter re-registers to vote or updates their registration information online or through the Department of Motor Vehicles, their confidential voter status will be revoked. To preserve confidentiality, all registration updates must be completed directly through the San Joaquin County Registrar of Voters.

Office holders are asked to indicate their preference regarding confidential voter status by completing the enclosed form and returning it to the Office of the Registrar of Voters.

If you have any questions or require additional information, please contact our office.

Sincerely,

Candidate Services Team
Office of the Registrar of Voters
San Joaquin County

San Joaquin County
REQUEST/OPT-OUT CONFIDENTIAL STATUS – ELECTED OFFICIAL
(Elections Code § 2166.9)

Assembly Bill (AB) 1392 (Ch. 300, Stats. of 2025) added Elections Code section 2166.9, which makes the residence address, telephone number, and email address listed on the affidavit of voter registration for an elected official or candidate confidential.

An elected official or candidate's residence address, telephone number, and email address shall remain confidential until, for an elected official, the official no longer holds the office or, for a candidate, the winning candidate takes office. (Subdivision (f).)

Upon receipt of the request, the county elections official shall remove the confidential designation from the individual's voter registration record within five business days. (Paragraph (2)(C) of subdivision (j).)

Elected Official Name, Office, and Opt-in Confidential Status

I, _____,
Name of Elected Official

request my residence address, telephone number, and email address be made confidential.*

I currently hold the office _____.

*I understand that by making my voter registration record confidential, my name will not appear on any list, roster, or index produced by the county elections official (Elections Code section 2166.9(d)(1)). By opting into confidentiality, I will not appear on the roster when voting in person and may need to vote using a provisional ballot.

X _____
Elected Official's Signature **Date Signed: Month/Day/Year**

Elected Official Name, Office, and Opt-out Confidential Status

I, _____,
Name of Elected Official

do not wish to have my residence address, telephone number, and email address made confidential.*

I currently hold the office _____.

*I understand that opting out of confidentiality my name will appear on any list, roster, or index produced by the county elections official (Elections Code section 2166.9(d)(1)). I will appear on the roster when voting in person.

X _____
Elected Official's Signature **Date Signed: Month/Day/Year**

Elected Official Name, Office, and Re-request Confidential Status

I, _____,
Name of Elected Official

re-request that my residence address, telephone number, and email address be made confidential.*

I currently hold the office _____.

*I understand that by making my voter registration record confidential, my name will not appear on any list, roster, or index produced by the county elections official (Elections Code section 2166.9(d)(1)). By opting into confidentiality, I will not appear on the roster when voting in person and may need to vote using a provisional ballot.

X _____
Elected Official's Signature **Date Signed: Month/Day/Year**

(TO BE ENTERED BY ELECTIONS OFFICIAL)
VoteCal ID:
Date:
By:

San Joaquin Registrar of Voters Staff – Confirmation of confidential status

_____,
Name of Candidate

Rev: 12/2025

For your reference, Elections Code section 2166.9 is reproduced below:

(a) For purposes of this section, "elected official or candidate" means a federal, state, or local elected official or a candidate for an elected federal, state, or local office.
(b) An elected official or candidate shall have their residence address, telephone number, and email address appearing on the affidavit of registration made confidential in accordance with the terms and conditions of this section.
(c) (1) When a person files nomination papers for an elected federal or state office, the Secretary of State shall provide to each county elections official a list identifying each elected official or candidate residing in each respective county.
(2) When a person files nomination papers for an elected local office, the county elections official shall add that individual's name to a list identifying each elected official or candidate residing in that county. The county elections official shall periodically update the list for each election cycle.
(3) Within five business days of receipt of the list described in paragraph (1) or, for an office for which nomination papers are filed with the county elections official, within five business days of the filing of nomination papers with the county elections official, the county elections official shall make confidential that elected official or candidate's residence address, telephone number, and email address appearing on the affidavit of registration.
(d) (1) The county elections official, in producing any list, roster, or index, shall exclude voters with a confidential voter status pursuant to this section.
(2) Within 60 days of moving to a new county, if available in the new county, the elected official or candidate shall apply for confidential voter status pursuant to this section. The elections official of the new county, upon notice of the confidential voter moving into the county, shall do all of the following:
(A) Contact the confidential voter and provide information regarding the application for confidential voter status in the new county.
(B) Honor the confidential voter status from the former county for 60 days from the date of notice.
(C) Pursuant to paragraph (1), exclude the confidential voter in any list, roster, or index during the 60-day period.
(D) Remove the confidential voter status if the new voter has not obtained or cannot obtain confidential voter status pursuant to this section in the new county during the 60-day period.
(e) An elected official or candidate shall contact their county elections official to ensure their voter registration record has been made confidential in accordance with the terms and conditions of this section.
(f) An elected official or candidate's residence address, telephone number, and email address shall remain confidential until, for an elected official, the official no longer holds the office or, for a candidate, the winning candidate takes office.
(g) A county or county elections official shall not be liable for taking or failing to take the actions described in this section when the county or county elections official has received erroneous information from the Secretary of State.
(h) An action in negligence shall not be maintained against any government entity or officer or employee thereof as a result of the disclosure of the information that is the subject of this section, except by a showing of gross negligence or willfulness.
(i) An elected official or candidate holding office as of the effective date of this section shall contact their county elections official to ensure their voter registration record has been made confidential in accordance with the terms and conditions of this section. County elections officials shall make the elected official's information confidential when contacted by the elected official or candidate.
(j) (1) A candidate who does not wish to have confidential voter status may opt out when completing their candidate filing statement provided by a county elections official.
(2) (A) An elected official who wishes to opt out of confidential voter status may submit a letter to the county elections official declaring their decision to be exempt from the requirements of this section.
(B) A request pursuant to subparagraph (A) shall include the elected official's full name, voter registration address, and a clear statement that they wish to opt out of having their residence address, telephone number, and email address made confidential pursuant to this section.
(C) Upon receipt of the request, the county elections official shall remove the confidential designation from the individual's voter registration record within five business days.
(D) The county elections official shall notify the Secretary of State and any other relevant local elections officials of the decision to opt out within five business days of processing the request.
(E) An elected official who opts out may reapply for confidential voter status at any time while serving in or running for office, and confidential voter status shall be reinstated in accordance with this section upon receipt of the request.
(k) (1) Notwithstanding any other law, an elected official or candidate's residence address, telephone number, and email address made confidential pursuant to this section may be disclosed only for bona fide journalistic or governmental purposes. A person seeking an elected official or candidate's confidential residence address, telephone number, and email address for a journalistic purpose pursuant to this section shall apply to the Secretary of State or to a county elections official as specified in paragraph (2).
(2) (A) A person seeking a federal or state elected official or candidate's confidential residence address, telephone number, and email address for journalistic purposes shall submit all of the following to the Secretary of State:
(i) A completed California Voter Registration File Request application.
(ii) A letter of authorization or affiliation from the media outlet that the person represents. If the person submitting the request is a member of the media, a press pass may be submitted in lieu of a letter of authorization.
(iii) A declaration under penalty of perjury attesting to the intended journalistic use of the information.
(B) A person seeking a local elected official or candidate's confidential residence address, telephone number, and email address for journalistic purposes shall submit requests to the county elections official or other local elections official.
(C) A county elections official shall process a request for a local elected official or candidate's confidential residence address, telephone number, and email address for journalistic purposes consistent with the requirements of regulations promulgated by the Secretary of State.
(D) The county elections official shall retain records of all requests for, and disclosures of, a local elected official or candidate's confidential residence address, telephone number, and email address for journalistic purposes. The county elections official may reject a request that does not clearly adhere to the requirements of this subdivision.
(3) For purposes of this chapter, "journalistic purposes" shall be interpreted in a manner consistent with subdivision (b) of Section 2 of Article I of the California Constitution

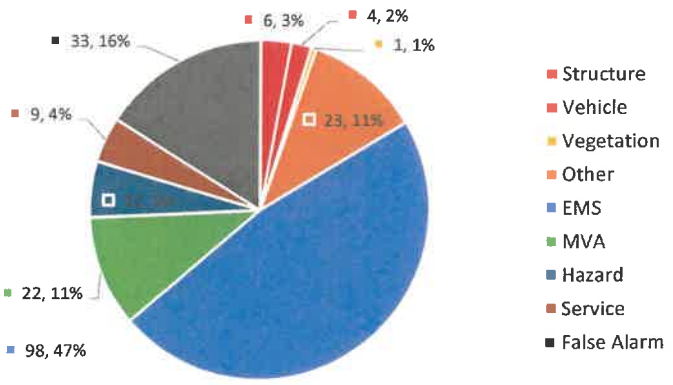
11.2

WATERLOO MORADA FIRE DISTRICT
MONTHLY ACTIVITY REPORT

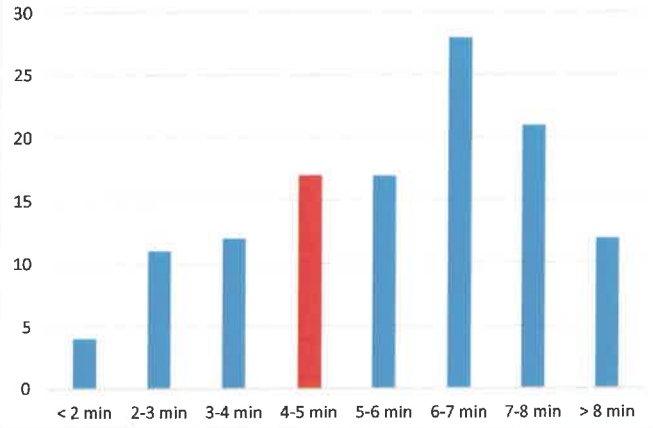
December 2025

EMERGENCY OPERATIONS

Type of Calls



Response Times



Incidents		Month	YTD
	Total Calls :	207	2648
Station	Incidents	% Per Station	
1	122	58.9%	
2	85	41.1%	

Emergency Response - Code 3 Calls Only			
Station	Incidents	Avg Resp Time	Total Inc
1	78	6:10	38%
2	44	4:41	21%
	Avg. Both Sta.	5:38	

Prevention		Month	YTD
Business Inspections			183
Fire Permits Issued			33
Public Education			25
	Children		1859
	Adults		1035

Dollar Loss	Monthly	YTD
Property	$ 32,000	$ 2,477,000
Contents	$ -	$ 438,700

Training	
Month	733
YTD	5118

Response by Shift	
A	73
B	68
C	66

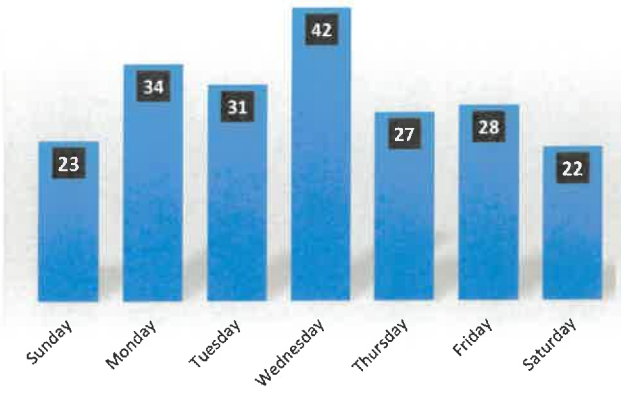
Response by Unit								Total
E15-1	E15-2	E15-3	BR15-1	WT15-1	BC15	CH15-1	OES4122	
124	95	1	0	7	32	0	2	261

Stacked Calls	This Month	YTD
Incidents	15	263
Percentage	7%	10%

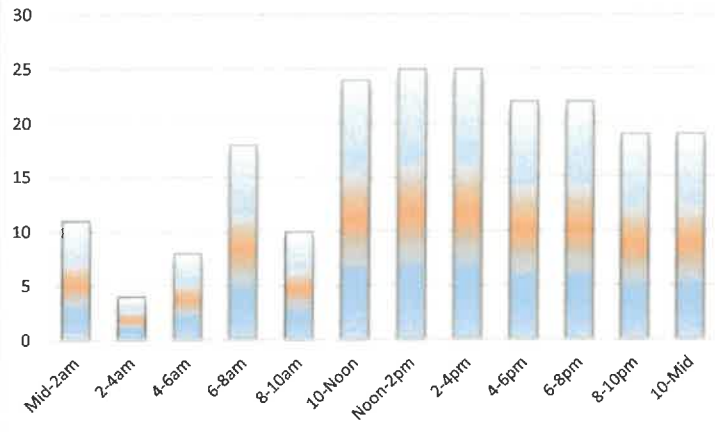
Aid Given/Received	This Month	YTD
Given	26	429
Received	21	186

Homeless Related	
Month	17
YTD	257
	10%

Incidents by Day of Week



Incidents by Time of Day



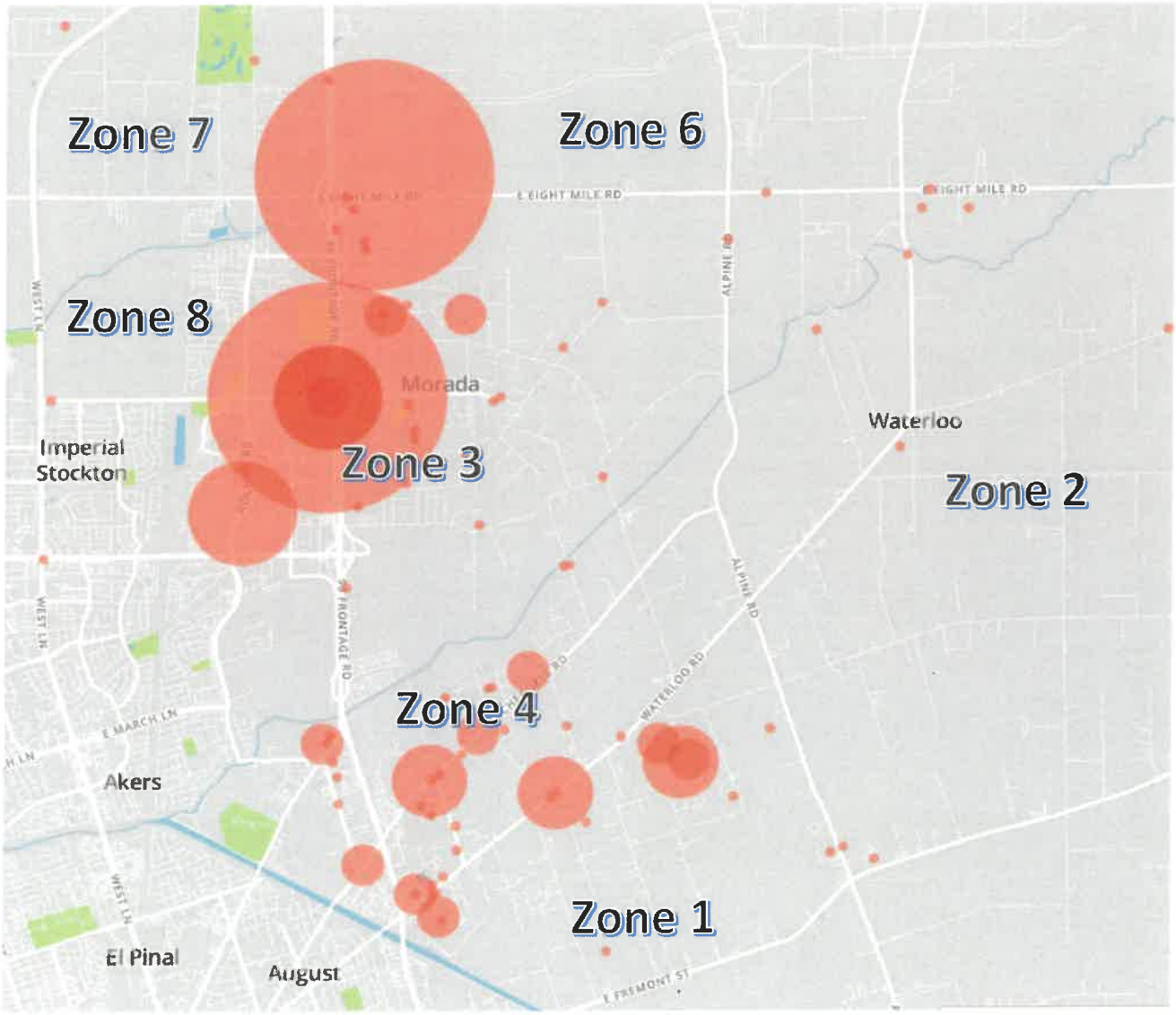
Data collected during calendar year

Our Community... Our Priority

WATERLOO MORADA FIRE DISTRICT
MONTHLY ACTIVITY REPORT

December

2025



Incident Density Map

Zone 1	26
Zone 2	6
Zone 3	39
Zone 4	58
Zone 6	24
Zone 7	14
Zone 8	0

Aid Given	
Linden	4
Mokelumne	8
Stockton	1
Woodbridge	4
Lodi	4
Collegeville	1
Montezuma	2
French Camp	2

Aid Received	
Linden	3
Stockton	5
Woodbridge	8
Mokelumne	1
Lodi	3
Thornton	1

Data collected during calendar year